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Table 1A
Technical cooperation activities^a expenditure, 2020 to 2023 by funding partner
(In thousands of US dollars)

	2020	2021	2022	2023	%
Major Funding Partners					
Member States ^b	56,844	65,450	62,554	76,071	33.8%
Global Environment Facility (GEF)	56,126	44,485	45,457	57,332	25.5%
European Union (EU)	25,935	34,517	34,530	44,146	19.6%
Montreal Protocol (MLF)	23,353	19,134	17,111	22,887	10.2%
Other countries ^c	3,889	4,574	5,227	3,757	1.7%
RPTC and SRA ^d	3,507	4,396	5,746	5,678	2.5%
United Nations agencies ^e	6,074	5,451	7,661	9,490	4.2%
Other donors, IFIs and private sector ^f	1,945	1,391	1,977	5,799	2.6%
Total	177,673	179,398	180,263	225,160	100.0%

^a Technical cooperation activities includes Special Resources for Africa (SRA) amounting to a \$0.5m expenditure in 2023.

^b Current Member States. Includes Industrial Development Funds (IDF) and trust funds including third-party, self-financed, thematic and partnership trust funds for China, Finland, Germany, Peru, the Russian Federation and Spain.

^c Other countries includes former Member States, Industrial Development Fund (IDF) residuals, and trust funds including third-party and self-financed.

^d Regular Programme of Technical Cooperation (RPTC) and Special Resources for Africa (SRA).

^e Combines all United Nations agencies including funding from other donors such as GEF and EU as pass-through agreements.

^f Includes non-governmental, international financial institutions (IFIs) and private sector entities.

Table 1B
Expenditure on technical cooperation activities^a in 2023 by funding partner
(In thousands of US dollars)

<i>Member States^b</i>		<i>%</i>
Austria	1,448	0.6%
Bahrain	1,510	0.7%
Bangladesh	755	0.3%
Cameroon	4	0.0%
China	5,918	2.6%
Colombia	78	0.0%
Cyprus	33	0.0%
Czechia	132	0.1%
Ethiopia	630	0.3%
Finland	764	0.3%
Germany	8,204	3.6%
Guinea	(4)	0.0%
India	918	0.4%
International ^c	421	0.2%
Iran (Islamic Republic of)	4	0.0%
Italy	9,873	4.4%
Japan	12,530	5.6%
Lebanon	8	0.0%
Monaco	63	0.0%
Mongolia	1,450	0.6%
Morocco	560	0.2%
Nigeria	422	0.2%
Norway	2,815	1.3%
Peru	86	0.0%
Poland	(7)	0.0%
Republic of Korea	2,360	1.0%
Russian Federation	1,839	0.8%
Sao Tome and Principe	97	0.0%
Senegal	(2)	0.0%
Slovenia	727	0.3%
Spain	840	0.4%
Sudan	14	0.0%
Sweden	7,928	3.5%
Switzerland	13,175	5.9%
Timor-Leste	379	0.2%
Türkiye	52	0.0%

<i>Member States^b</i>		%
United Arab Emirates	33	0.0%
Venezuela (Bolivarian Republic of)	14	0.0%
	76,071	33.8%
Global Environment Facility (GEF)	57,332	25.5%
Montreal Protocol (MLF)	22,887	10.2%
European Union (EU)	44,146	19.6%
Other countries^d		
Australia	365	0.2%
Belgium	377	0.2%
Canada	1,335	0.6%
United Kingdom of Great Britain and Northern Ireland	500	0.2%
United States of America	1,180	0.5%
	3,757	1.7%
RPTC and SRA^e	5,678	2.5%
United Nations agencies^f	9,490	4.2%
Other donors, IFIs and private sector^g	5,799	2.6%
Total	225,160	100.0%

^a Technical cooperation activities includes Special Resources for Africa (SRA) amounting to a \$0.5m expenditure in 2023.

^b Current Member States. Includes Industrial Development Funds (IDF) and trust funds including third-party, self-financed, thematic and partnership trust funds for China, Finland, Germany, Peru, the Russian Federation and Spain.

^c Includes interregional, regional and global projects.

^d Other countries includes former Member States, Industrial Development Fund (IDF) residuals, and trust funds including third-party and self-financed.

^e Regular Programme of Technical Cooperation (RPTC) and Special Resources for Africa (SRA).

^f Combines all United Nations agencies including funding from other donors such as GEF and EU as pass-through agreements.

^g Includes non-governmental, international financial institutions (IFIs) and private sector entities.

Note: Values shown in parentheses reflect decreases after project/grant closure.

Table 2
Technical cooperation activities:^a Value of net project approvals and expenditure, 2020 to 2023
(In millions of US dollars)

	2020	2021	2022	2023	2020	2021	2022	2023	2020	2021	2022	2023	2020	2021	2022	2023	
	Total				Member States ^b				Global Environmental Facility (GEF)				Montreal Protocol (MLF)				
Residual value of projects brought forward	383.3	348.6	366.5	386.2	88.5	95.4	102.2	102.5	196.1	151.8	153.2	164.9	50.9	43.4	47.0	48.6	
Value of project budgets approved in the year (net)	143.0	197.3	200.0	241.3	63.7	72.3	62.8	78.6	11.8	45.9	57.2	60.4	15.9	22.7	18.7	29.3	
Total of approved projects under implementation	526.3	545.9	566.5	627.5	152.2	167.7	165.0	181.1	207.9	197.7	210.4	225.3	66.8	66.1	65.7	77.9	
Expenditure	177.7	179.4	180.3	225.2	56.8	65.5	62.6	76.1	56.1	44.5	45.5	57.3	23.4	19.1	17.1	22.9	
Residual value of projects carried forward	348.6	366.5	386.2	402.3	95.4	102.2	102.4	105.0	151.8	153.2	164.9	168.0	43.4	47.0	48.6	55.0	
	European Union (EU)				Other countries ^c				RPTC and SRA ^d				United Nations agencies ^e				
Residual value of projects brought forward	31.3	35.7	40.6	47.9	4.1	7.6	4.9	4.3	5.1	5.8	8.2	6.6	6.4	7.4	9.2	8.0	
Value of project budgets approved in the year (net)	30.3	39.4	41.9	45.6	7.4	1.9	4.6	8.0	4.2	6.8	4.1	5.1	7.1	7.2	6.5	7.7	
Total of approved projects under implementation	61.6	75.1	82.5	93.5	11.5	9.5	9.5	12.3	9.3	12.6	12.3	11.7	13.5	14.6	15.7	15.7	
Expenditure	25.9	34.5	34.5	44.1	3.9	4.6	5.2	3.8	3.5	4.4	5.7	5.7	6.1	5.4	7.7	9.5	
Residual value of projects carried forward	35.7	40.6	48.0	49.4	7.6	4.9	4.3	8.5	5.8	8.2	6.6	6.0	7.4	9.2	8.0	6.2	
	Other donors, IFIs and private sector ^f																
Residual value of projects brought forward	0.9	1.5	1.2	3.4													
Value of project budgets approved in the year (net)	2.6	1.1	4.2	6.6													
Total of approved projects under implementation	3.5	2.6	5.4	10.0													
Expenditure	2.0	1.4	2.0	5.8													
Residual value of projects carried forward	1.5	1.2	3.4	4.2													

^a Technical cooperation activities includes Special Resources for Africa (SRA) amounting to a \$0.5m expenditure and \$0.2m in net approvals for 2023.

^b Current Member States. Includes Industrial Development Funds (IDF) and trust funds including third-party, self-financed, thematic and partnership trust funds for China, Finland, Germany, Peru, the Russian Federation and Spain.

^c Other countries includes former Member States, Industrial Development Fund (IDF) residuals, and trust funds including third-party and self-financed.

^d Regular Programme of Technical Cooperation and Special Resources for Africa.

^e Combines all United Nations agencies including funding from other donors such as GEF and EU as pass-through agreements.

^f Includes non-governmental, international financial institutions (IFIs) and private sector entities.

Table 3A
Technical cooperation activities:^a Net project/grant approvals in 2022 and 2023 by funding partner
(In thousands of US dollars)

<i>Major Funding Partner</i>	<i>New projects/grants approved</i>			<i>Existing projects/grants revised</i>			<i>Total net value of approvals/revisions</i>	<i>%</i>
	<i>Number of projects/grants</i>	<i>Value of projects/grants</i>	<i>Average value of projects/grants</i>	<i>Number of projects/grants</i>	<i>Value of revisions</i>	<i>Average value of revisions</i>		
2023								
Member States ^b	59	52,729	894	311	25,892	83	78,621	32.6%
Global Environment Facility (GEF)	28	50,055	1,788	174	10,388	60	60,443	25.1%
Montreal Protocol (MLF)	98	31,372	320	288	(2,041)	(7)	29,331	12.2%
European Union (EU)	8	7,377	922	38	38,235	1,006	45,612	18.9%
Other countries ^c	3	4,894	1,631	16	3,071	192	7,965	3.3%
RPTC and SRA ^d	46	3,706	81	151	1,329	9	5,035	2.1%
United Nations agencies ^e	4	1,569	392	41	6,121	149	7,690	3.2%
Others donors, IFIs and private sector ^f	17	5,683	334	36	879	24	6,562	2.7%
Total	263	157,385	598	1,055	83,874	80	241,259	
2022								
Member States ^b	50	27,707	554	344	35,128	102	62,835	31.4%
Global Environment Facility (GEF)	39	59,642	1,529	172	(2,486)	(14)	57,156	28.6%
Montreal Protocol (MLF)	66	20,377	309	284	(1,725)	(6)	18,652	9.3%
European Union (EU)	7	14,917	2,131	34	26,968	793	41,885	20.9%
Other countries ^c	5	1,900	380	15	2,705	180	4,605	2.3%
RPTC and SRA ^d	55	4,143	75	192	9	-	4,152	2.1%
United Nations agencies ^e	13	1,745	134	42	4,725	113	6,470	3.2%
Others donors, IFIs and private sector ^f	11	3,114	283	33	1,111	34	4,225	2.1%
Total	246	133,545	543	1,116	66,435	60	199,980	

^a Technical cooperation activities includes Special Resources for Africa (SRA) amounting to \$0.2m in net approvals for 2023.

^b Current Member States. Includes Industrial Development Funds (IDF) and trust funds including third-party, self-financed, thematic and partnership trust funds for China, Finland, Germany, Peru, the Russian Federation and Spain.

^c Other countries includes former Member States, Industrial Development Fund (IDF) residuals, and trust funds including third-party and self-financed.

^d Regular Programme of Technical Cooperation (RPTC) and Special Resources for Africa (SRA).

^e Combines all United Nations agencies including funding from other donors such as GEF and EU as pass-through agreements.

^f Includes non-governmental, international financial institutions (IFIs) and private sector entities.

Note: Values shown in parentheses reflect decreases after project/grant closure.

Table 3B
Technical cooperation activities:^a Value of net project approvals in 2023 by funding partner and geographical area
(In thousands of US dollars)

<i>Major Funding Partner</i>	<i>Africa (excluding African Arab States)^a</i>	<i>African Arab States</i>	<i>Asia and the Pacific (excluding Western Asian Arab States)</i>	<i>Western Asian Arab States</i>	<i>Europe and Central Asia</i>	<i>Latin America and the Caribbean</i>	<i>Global and interregional projects^a</i>	<i>Total</i>
Member States ^b	13,906	9,277	5,911	1,533	6,237	1,768	39,989	78,621
Global Environment Facility (GEF)	27,175	4,090	17,196	-	(78)	10,020	2,040	60,443
Montreal Protocol (MLF)	2,210	1,787	5,567	1,576	2,729	14,862	600	29,331
European Union (EU)	16,401	5,123	12,101	1,675	581	2,956	6,775	45,612
Other countries ^c	1,765	2,416	-	-	-	-	3,784	7,965
RPTC and SRA ^d	670	(6)	289	(13)	433	269	3,393	5,035
United Nations agencies ^e	2,025	275	1,093	-	33	2,645	1,619	7,690
Other donors, IFIs and private sector ^f	2,874	(19)	45	2,273	-	170	1,219	6,562
Total	67,026	22,943	42,202	7,044	9,935	32,690	59,419	241,259
Total Africa	89,969							
Total Arab States	29,987							

^a Technical cooperation activities includes Special Resources for Africa (SRA) amounting to \$0.2m in net approvals for 2023.

^b Current Member States. Includes Industrial Development Funds (IDF) and trust funds including third-party, self-financed, thematic and partnership trust funds for China, Finland, Germany, Peru, the Russian Federation and Spain.

^c Other countries includes former Member States, Industrial Development Fund (IDF) residuals, and trust funds including third-party and self-financed.

^d Regular Programme of Technical Cooperation (RPTC) and Special Resources for Africa (SRA).

^e Combines all United Nations agencies including funding from other donors such as GEF and EU as pass-through agreements.

^f Includes non-governmental, international financial institutions (IFIs) and private sector entities.

Note: Values shown in parentheses reflect decreases after project/grant closure.

Table 4
Expenditure on technical cooperation activities^a in 2022 and 2023 by funding partner and project component
(In thousands of US dollars)

<i>Major Funding Partner</i>	<i>Project personnel</i>	<i>Subcontracts</i>	<i>Fellowships and training</i>	<i>Equipment</i>	<i>Miscellaneous</i>	<i>Total</i>
2023						
Member States ^b	41,382	18,270	6,447	7,153	2,819	76,071
Global Environment Facility (GEF)	7,840	27,807	595	994	20,096	57,332
Montreal Protocol (MLF)	6,002	10,567	452	5,645	221	22,887
European Union (EU)	21,198	13,157	2,364	5,650	1,777	44,146
Other countries ^c	1,781	1,764	123	48	41	3,757
RPTC and SRA ^d	4,428	651	446	-	153	5,678
United Nations agencies ^e	3,017	5,155	531	511	276	9,490
Other donors, IFIs and private sector ^f	2,243	2,982	486	38	50	5,799
Total	87,891	80,353	11,444	20,039	25,433	225,160
%	39.0%	35.7%	5.1%	8.9%	11.3%	
2022						
Member States ^b	34,340	15,393	5,101	4,867	2,853	62,554
Global Environment Facility (GEF)	8,967	33,677	698	1,465	650	45,457
Montreal Protocol (MLF)	4,227	8,659	606	3,505	114	17,111
European Union (EU)	15,317	11,539	2,496	4,005	1,173	34,530
Other countries ^c	1,984	2,540	568	60	75	5,227
RPTC and SRA ^d	4,505	827	267	20	127	5,746
United Nations agencies ^e	3,632	2,476	471	943	139	7,661
Other donors, IFIs and private sector ^f	491	1,362	70	3	51	1,977
Total	73,463	76,473	10,277	14,868	5,182	180,263
%	40.8%	42.4%	5.7%	8.2%	2.9%	

^a Technical cooperation activities includes Special Resources for Africa (SRA) amounting to a \$0.5m expenditure in 2023.

^b Current Member States. Includes Industrial Development Funds (IDF) and trust funds including third-party, self-financed, thematic and partnership trust funds for China, Finland, Germany, Peru, the Russian Federation and Spain.

^c Other countries includes former Member States, Industrial Development Fund (IDF) residuals, and trust funds including third-party and self-financed.

^d Regular Programme of Technical Cooperation (RPTC) and Special Resources for Africa (SRA).

^e Combines all United Nations agencies including funding from other donors such as GEF and EU as pass-through agreements.

^f Includes non-governmental, international financial institutions (IFIs) and private sector entities.

Table 5
Expenditure on technical cooperation activities^a in 2023 by thematic and geographical areas
(In thousands of US dollars)

	<i>Africa (excluding African Arab States)</i>	<i>African Arab States</i>	<i>Asia and the Pacific (excluding Western Asian Arab States)</i>	<i>Western Asian Arab States</i>	<i>Europe and Central Asia</i>	<i>Latin America and the Caribbean</i>	<i>Global and interregional projects</i>	<i>Total</i>	<i>%</i>
Shared prosperity from industry	18,326	7,951	8,840	2,088	1,193	3,450	1,309	43,157	19%
Economic competitiveness	19,583	1,471	5,347	2,485	3,217	4,148	11,205	47,456	21%
Environmentally sustainable industry	21,337	10,211	27,277	3,770	7,543	21,780	29,139	121,057	54%
Cross-cutting services	2,260	109	811	1,493	612	519	7,686	13,490	6%
Total	61,506	19,742	42,275	9,836	12,565	29,897	49,339	225,160	
Total Africa	81,248								
Total Arab States	29,578								

^a Technical cooperation activities includes Special Resources for Africa (SRA) amounting to a \$0.5m expenditure in 2023.

Table 6
Expenditure on technical cooperation activities^a by geographical area, 2020 to 2023
(In thousands of US dollars)

<i>Geographical Area</i>	<i>2020</i>	<i>2021</i>	<i>2022</i>	<i>2023</i>
<i>Africa (excluding African Arab States)</i>				
Country projects	34,391	40,267	41,415	55,731
Regional projects	3,338	3,492	6,192	5,775
Subtotal	37,729	43,759	47,607	61,506
<i>African Arab States</i>				
Country projects	16,288	16,568	14,941	19,744
Regional projects	- 64	7	769	- 2
Subtotal	16,224	16,575	15,710	19,742
<i>Asia and the Pacific (excluding Western Asian Arab States)</i>				
Country projects	50,832	41,622	33,626	41,933
Regional projects	2,578	2,495	987	342
Subtotal	53,410	44,117	34,613	42,275
<i>Western Asian Arab States</i>				
Country projects	5,254	6,002	8,741	8,445
Regional projects	1,002	374	468	1,391
Subtotal	6,256	6,376	9,209	9,836
<i>Europe and Central Asia</i>				
Country projects	7,369	9,764	11,875	12,071
Regional projects	5,565	365	755	494
Subtotal	12,934	10,129	12,630	12,565
<i>Latin America and the Caribbean</i>				
Country projects	13,861	16,418	20,772	29,366
Regional projects	4,193	3,267	2,008	531
Subtotal	18,054	19,685	22,780	29,897
<i>Global and interregional projects</i>				
	33,066	38,757	37,714	49,339
Total	177,673	179,398	180,263	225,160

^a Technical cooperation activities includes Special Resources for Africa (SRA) amounting to a \$0.5m expenditure in 2023.

Table 7
Expenditure on technical cooperation activities^a in 2023 by geographical area
(In thousands of US dollars)

	Africa (excluding African Arab States)		African Arab States		Asia and the Pacific (excluding Western Asian Arab States)		Western Asian Arab States		Europe and Central Asia		Latin America and the Caribbean		Global and interregional projects		Total	
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	
A. By Major Funding Partner																
Member States ^b	20,300	33.0%	7,742	39.2%	9,410	22.3%	3,850	39.1%	4,475	35.6%	7,213	24.1%	23,081	46.8%	76,071	33.8%
Global Environment Facility (GEF)	11,599	18.9%	2,927	14.8%	18,044	42.7%	436	4.4%	5,728	45.6%	10,672	35.7%	7,926	16.1%	57,332	25.5%
Montreal Protocol (MLF)	4,893	8.0%	3,206	16.2%	5,619	13.3%	993	10.1%	1,201	9.6%	6,495	21.7%	480	1.0%	22,887	10.2%
European Union (EU)	18,235	29.6%	2,927	14.8%	8,246	19.5%	2,164	22.0%	886	7.1%	2,518	8.4%	9,170	18.6%	44,146	19.6%
Other countries ^c	618	1.0%	1,040	5.3%		0.0%		0.0%		0.0%		0.0%	2,099	4.3%	3,757	1.7%
RPTC and SRA ^d	1,212	2.0%	29	0.1%	319	0.8%	25	0.3%	187	1.5%	197	0.7%	3,709	7.5%	5,678	2.5%
United Nations agencies ^e	1,858	3.0%	1,841	9.3%	574	1.4%	865	8.8%	88	0.7%	2,738	9.2%	1,526	3.1%	9,490	4.2%
Others donors, IFIs and private sector ^f	2,791	4.5%	30	0.2%	63	0.1%	1,503	15.3%		0.0%	64	0.2%	1,348	2.7%	5,799	2.6%
Total	61,506		19,742		42,275		9,836		12,565		29,897		49,339		225,160	
Total Africa	81,248															
Total Arab States	29,578															
B. By project component																
Project personnel	23,432	38.1%	6,467	32.8%	14,375	34.0%	5,422	55.1%	4,866	38.7%	8,693	29.1%	24,636	49.9%	87,891	39.0%
Subcontracts	20,042	32.6%	7,665	38.8%	19,418	45.9%	2,483	25.2%	4,739	37.7%	7,474	25.0%	18,532	37.6%	80,353	35.7%
Fellowships and training	4,499	7.3%	630	3.2%	1,160	2.7%	668	6.8%	451	3.6%	555	1.9%	3,481	7.1%	11,444	5.1%
Equipment	8,219	13.4%	2,587	13.1%	2,716	6.4%	830	8.4%	802	6.4%	4,485	15.0%	400	0.8%	20,039	8.9%
Miscellaneous	5,314	8.6%	2,393	12.1%	4,606	10.9%	433	4.4%	1,707	13.6%	8,690	29.1%	2,290	4.6%	25,433	11.3%
Total	61,506		19,742		42,275		9,836		12,565		29,897		49,339		225,160	

^a Technical cooperation activities includes Special Resources for Africa (SRA) amounting to a \$0.5m expenditure in 2023.

^b Current Member States. Includes Industrial Development Funds (IDF) and trust funds including third-party, self-financed, thematic and partnership trust funds for China, Finland, Germany, Peru, the Russian Federation and Spain.

^c Other countries includes former Member States, Industrial Development Fund (IDF) residuals, and trust funds including third-party and self-financed.

^d Regular Programme of Technical Cooperation (RPTC) and Special Resources for Africa (SRA).

^e Combines all United Nations agencies including funding from other donors such as GEF and EU as pass-through agreements.

^f Includes non-governmental, international financial institutions (IFIs) and private sector entities.

Note: Values shown in parentheses reflect decreases after project/grant closure.

Table 8
Regular and operational budget expenditure by result and object of expenditure in 2022 to 2023
(In thousands of euros)

<i>Programme</i>	1	2	3	4	5	6	7	
	<i>Staff costs</i>	<i>Consultants</i>	<i>Meetings</i>	<i>Travel^b</i>	<i>Regular Programme of TC^b (RPTC)</i>	<i>Other</i>	<i>Total for 2022–2023</i>	
<i>Expenditure</i>								
<i>Result</i>								
1	34,571.6	873.1	48.1	1,227.1	2,808.7	6,090.4	45,619.0	
2	21,705.0	483.4	4.0	534.5	2,808.7	1,138.5	26,674.1	
3	17,131.7	516.4	-	366.1	2,894.2	1,375.4	22,283.8	
4	20,001.6	217.7	1.7	400.5	-	1,579.9	22,201.4	
5	26,808.0	77.5	-	85.7	-	5,221.5	32,192.7	
	Subtotal	120,217.9	2,168.1	53.8	2,613.9	8,511.6	15,405.7	148,971.0
7	Indirect Costs	7,890.9	-	-	-	-	19,871.2	27,762.1
	Total expenditure	128,108.8	2,168.1	53.8	2,613.9	8,511.6	35,276.9	176,733.1
	Government Contributions to field office costs	-	-	-	-	-	689.9	689.9
	Miscellaneous income ^a	-	-	-	-	-	2,215.9	2,215.9
	Total income	-	-	-	-	-	2,905.8	2,905.8
	Net grand total	128,108.8	2,168.1	53.8	2,613.9	8,511.6	32,371.1	173,827.3
<i>Buildings management</i>								
<i>Expenditure</i>								
<i>Buildings management</i>								
61	Common buildings management	17,096.4	20.7	-	5.3	-	32,491.6	49,614.0
62	Joint buildings management	750.7	-	-	-	-	1,416.8	2,167.5
	Total expenditures	17,847.1	20.7	-	5.3	-	33,908.4	51,781.5

Please note that the total costs of Buildings Management Services are being cost-shared between all users and the above expenditures are being fully recovered. UNIDO's net share is included under result 7 above.

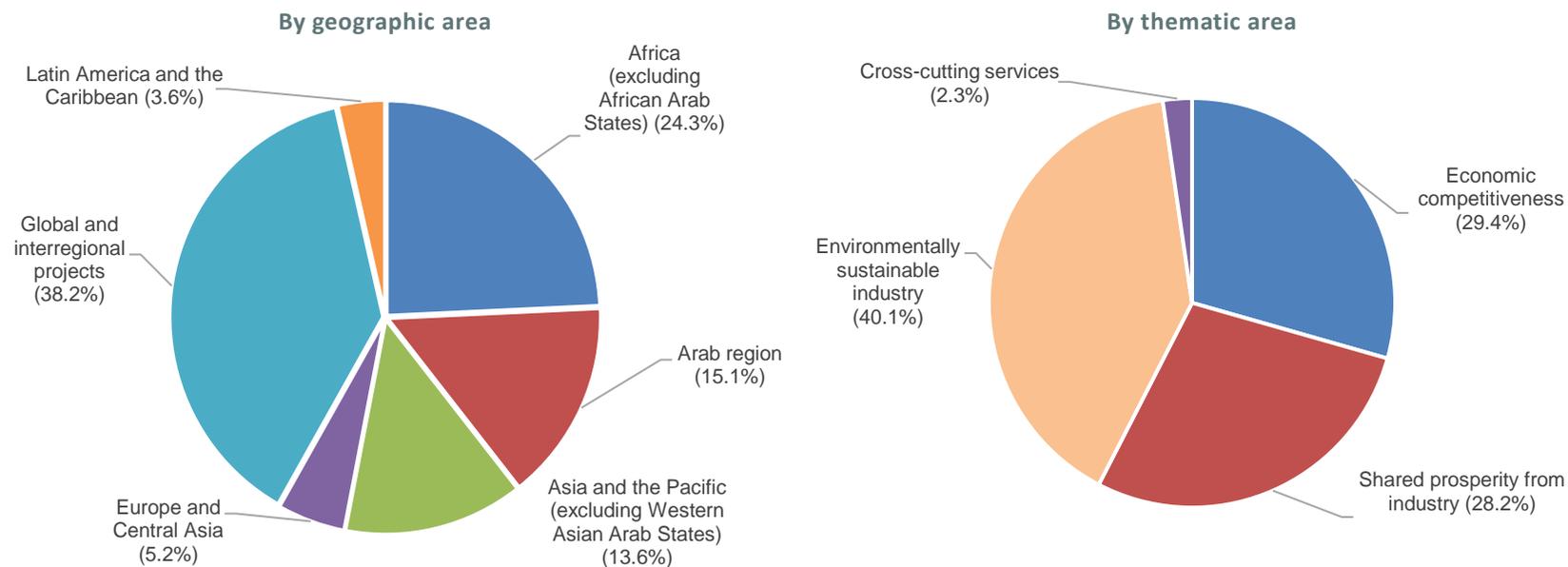
^a Preliminary for 2023 as adjustments are still ongoing in February 2024.

^b Represents the full 2022–2023 appropriations which have been transferred to the special account for the Regular Programme of Technical Cooperation (RPTC).

APPENDIX B

PROJECT APPROVALS UNDER VOLUNTARY CONTRIBUTIONS

Governmental contributions: net approvals in 2023^{a,b}



<i>Geographical area</i>	<i>(In thousands of US dollars)</i>	<i>%</i>	<i>Thematic area</i>	<i>(In thousands of US dollars)</i>	<i>%</i>
Africa (excluding African Arab States)	32,072	24.3%	Economic competitiveness	38,842	29.4%
Arab region	20,025	15.1%	Shared prosperity from industry	37,298	28.2%
Asia and the Pacific (excluding Western Asian Arab States)	18,012	13.6%	Environmentally sustainable industry	52,998	40.1%
Europe and Central Asia	6,818	5.2%	Cross-cutting services	3,060	2.3%
Global and interregional projects	50,548	38.2%			
Latin America and the Caribbean	4,723	3.6%			
TOTAL	132,198	100%	TOTAL	132,198	100%

^a Includes projects financed from Member States, the European Union and other countries under the Industrial Development Fund (IDF), trust funds including third-party, self-financed, thematic and partnership trust funds (such as China, Finland, Germany, Peru, the Russian Federation and Spain).

^b Includes Associate Expert/JPO programme of \$860,129.

APPENDIX C

TECHNICAL ASSISTANCE TO LEAST DEVELOPED COUNTRIES

Table 1: Expenditure^a by country and funding partner in 2023
(In thousands of US dollars)

	Member States ^b	Global Environment Facility (GEF)	Montreal Protocol (MLF)	European Union (EU)	Other countries ^c	RPTC ^a and SRA	United Nations agencies ^e	Other donors, IFIs and private sector ^f	Total
Africa									
Angola	90	54	-	-	-	56	-	100	300
Benin	-	-	82	-	-	9	-	-	91
Burkina Faso	-	755	5	-	-	-	15	-	775
Burundi	-	190	2	-	-	-	-	-	192
Central African Republic									-
Chad	-	-	12	-	-	-	-	-	12
Comoros	-	-	-	543	-	-	-	-	543
Congo	-	-	2	-	-	-	-	-	2
Democratic Republic of the Congo	1,954	(2)	-	-	-	(1)	-	-	1,951
Eritrea	3	-	19	-	-	-	-	-	22
Ethiopia	4,783	299	21	1,374	-	62	(6)	-	6,533
Gambia (the)	-	40	83	440	-	47	-	-	610
Guinea	(4)	-	33	695	-	50	-	-	774
Guinea-Bissau	-	-	14	477	-	19	801	-	1,311
Lesotho	-	-	12	-	-	-	-	258	270
Liberia	1,626	-	15	3,605	-	18	-	-	5,264
Madagascar	(57)	1,025	72	439	-	27	153	726	2,385
Malawi	-	-	30	-	-	-	-	25	55
Mali	-	-	-	-	-	13	(7)	-	6
Mauritania	-	-	132	-	-	(1)	-	-	131
Mozambique	1,597	263	55	1,238	-	-	-	-	3,153
Niger	-	-	177	-	-	11	-	-	188
Rwanda	2	-	72	-	-	-	-	-	74
Sao Tome and Principe	97	157	-	-	-	-	-	319	573
Senegal	565	984	45	619	-	10	-	-	2,223
Sierra Leone	1,414	28	19	907	-	(3)	-	-	2,365
South Sudan	154	-	-	-	1	-	-	-	155
Togo	-	-	81	-	-	-	(1)	-	80

	Member States ^b	Global Environment Facility (GEF)	Montreal Protocol (MLF)	European Union (EU)	Other countries ^c	RPTC ^d and SRA	United Nations agencies ^e	Other donors, IFIs and private sector ^f	Total
Uganda	479	-	26	-	-	-	-	-	505
United Republic of Tanzania	412	168	23	4,661	-	-	539	-	5,803
Zambia	1,342	-	37	-	-	45	-	-	1,424
Subtotal Africa	14,457	3,961	1,069	14,998	1	362	1,494	1,428	37,770
African Arab States									
Somalia	301	-	27	864	-	-	1,746	-	2,938
Sudan	1,019	-	350	(131)	251	-	-	(6)	1,483
Subtotal African Arab States	1,320	-	377	733	251	-	1,746	(6)	4,421
Asia and the Pacific									
Afghanistan	(7)	-	17	-	-	-	-	-	10
Bangladesh	1,010	3	-	-	-	-	-	-	1,013
Bhutan	110	-	-	-	-	-	-	-	110
Cambodia	236	561	-	4,230	-	142	223	-	5,392
Lao People's Democratic Republic	-	146	-	-	-	-	-	-	146
Myanmar	164	-	-	-	-	-	-	-	164
Nepal	14	-	-	-	-	17	-	-	31
Timor-Leste	379	-	-	-	-	-	-	-	379
Subtotal Asia and the Pacific	1,906	710	17	4,230	-	159	223	-	7,245
Western Asian Arab States									
Yemen	47	-	-	-	-	-	-	-	47
Subtotal Western Asian Arab States	47	-	-	-	-	-	-	-	47
Grand total	17,730	4,671	1,463	19,961	252	521	3,463	1,422	49,483

^a Technical cooperation activities include Special Resources for Africa (SRA) amounting to a \$0.5m expenditure in 2023.

^b Current Member States. Includes Industrial Development Funds (IDF) and trust funds including third-party, self-financed, thematic and partnership trust funds for China, Finland, Germany, Peru, the Russian Federation and Spain.

^c Other countries includes former Member States, Industrial Development Fund (IDF) residuals, and trust funds including third-party and self-financed.

^d Regular Programme of Technical Cooperation (RPTC) and Special Resources for Africa (SRA).

^e Combines all United Nations agencies including funding from other donors such as GEF and EU as pass-through agreements.

^f Includes non-governmental, international financial institutions (IFIs) and private sector entities.

Note: Values shown in parentheses reflect decreases after project/grant closure.

Table 2: Net project approvals by country and major donor, 2023^a
(In thousands of US dollars)

	Member States ^b	Global Environment Facility (GEF)	Montreal Protocol (MLF)	European Union (EU)	Other countries ^c	RPTC ^d and SRA	United Nations agencies ^e	Other donors, IFIs and private sector ^f	Total
Africa									
Angola	(9)	-	-	-	-	(1)	-	131	121
Benin	-	-	410	-	-	(1)	-	-	409
Burkina Faso	-	-	85	-	-	-	531	-	616
Burundi	-	-	141	-	-	-	-	-	141
Chad	-	-	(1)	-	-	-	-	-	(1)
Comoros	-	-	-	(4)	-	-	-	-	(4)
Democratic Republic of the Congo	1,182	(2)	-	-	-	-	-	-	1,180
Eritrea	-	-	39	-	-	-	-	-	39
Ethiopia	5,231	-	-	671	-	(3)	(48)	-	5,851
Gambia (the)	-	-	141	535	-	46	-	-	722
Guinea	(10)	-	60	1,126	-	(3)	-	-	1,173
Guinea-Bissau	-	-	-	1,006	-	(5)	280	-	1,281
Lesotho	-	-	-	-	-	-	-	-	-
Liberia	365	-	-	5,575	-	20	-	-	5,960
Madagascar	(225)	6,718	-	920	-	6	-	921	8,340
Malawi	-	-	129	-	-	-	-	111	240
Mali	-	-	-	-	-	-	-	-	-
Mauritania	-	-	-	-	-	(8)	-	-	(8)
Mozambique	3,329	-	-	(23)	-	-	-	-	3,306
Niger	-	-	65	-	-	(1)	-	-	64
Rwanda	-	-	-	-	-	(4)	-	-	(4)
Senegal	532	885	-	(5)	-	-	-	-	1,412
Sierra Leone	-	8,932	100	885	-	(3)	-	-	9,914
South Sudan	268	1,575	-	-	(138)	-	-	-	1,705
Togo	-	-	88	-	-	-	(2)	-	86
Uganda	428	-	-	-	-	-	-	-	428
United Republic of Tanzania	132	-	-	4,456	-	-	1,175	-	5,763
Zambia	-	-	-	-	-	19	-	-	19
Subtotal Africa	11,223	18,108	1,257	15,142	(138)	62	1,936	1,163	48,753
African Arab States									
Somalia	416	-	(6)	1,386	-	-	276	-	2,072
Sudan	4,612	-	(2)	(17)	2,422	-	(1)	(63)	6,951
Subtotal African Arab States	5,028	-	(8)	1,369	2,422	-	275	(63)	9,023

	Member States ^b	Global Environment Facility (GEF)	Montreal Protocol (MLF)	European Union (EU)	Other countries ^c	RPTC ^d and SRA	United Nations agencies ^e	Other donors, IFIs and private sector ^f	Total
Asia and the Pacific									
Afghanistan	(18)	10	-	-	-	(41)	716	-	667
Bangladesh	501	-	-	-	-	-	-	-	501
Bhutan	(4)	-	-	-	-	-	-	-	(4)
Cambodia	(37)	-	-	6,889	-	183	155	-	7,190
Lao People's Democratic Republic	-	-	-	-	-	20	-	-	20
Myanmar	110	-	-	-	-	-	-	-	110
Nepal	(1)	-	-	(1)	-	-	-	-	(2)
Timor-Leste	-	-	-	-	-	(7)	-	-	(7)
Subtotal Asia and the Pacific	551	10	-	6,888	-	155	871	-	8,475
Grand total	16,802	18,118	1,249	23,399	2,284	217	3,082	1,100	66,251

^a Technical cooperation activities include Special Resources for Africa (SRA) amounting to \$0.2m in net approvals in 2023.

^b Current Member States. Includes Industrial Development Funds (IDF) and trust funds including third-party, self-financed, thematic and partnership trust funds for China, Finland, Germany, Peru, the Russian Federation and Spain.

^c Other countries includes former Member States, Industrial Development Fund (IDF) residuals, and trust funds including third-party and self-financed.

^d Regular Programme of Technical Cooperation (RPTC) and Special Resources for Africa (SRA).

^e Combines all United Nations agencies including funding from other donors such as GEF and EU as pass-through agreements.

^f Includes non-governmental, international financial institutions (IFIs) and private sector entities.

Note: Values shown in parentheses reflect decreases after project/grant closure.

APPENDIX D
PROGRAMMABLE FUNDS^a
2023 Net approvals and expenditures

	<i>Net approvals</i>	<i>Expenditures</i>
	<i>(In thousands of US dollars)</i>	
Thematic trust funds		
Trust fund for increased food security through agribusiness and agro-industry promotion ^b	(51)	(2)
Trust fund for renewable energy for productive uses	(1)	9
Trust fund for trade-related capacity-building ^c	237	162
Trust fund for Latin America and the Caribbean ^d	(6)	285
TOTAL	179	452
Partnership trust funds		
Partnership trust fund	-	138
Partnership trust fund – China	83	583
Partnership trust fund – Peru	82	86
Partnership trust fund – Russian Federation	42	9
TOTAL	207	817
Regular Programme of Technical Cooperation (RPTC)		
Economic competitiveness	648	483
Shared prosperity from industry	551	543
Environmentally sustainable industry	877	995
Cross-cutting issues	2,763	3,119
TOTAL	4,839	5,140
Special Resources for Africa (SRA)	196	538
Total RPTC and SRA	5,035	5,678

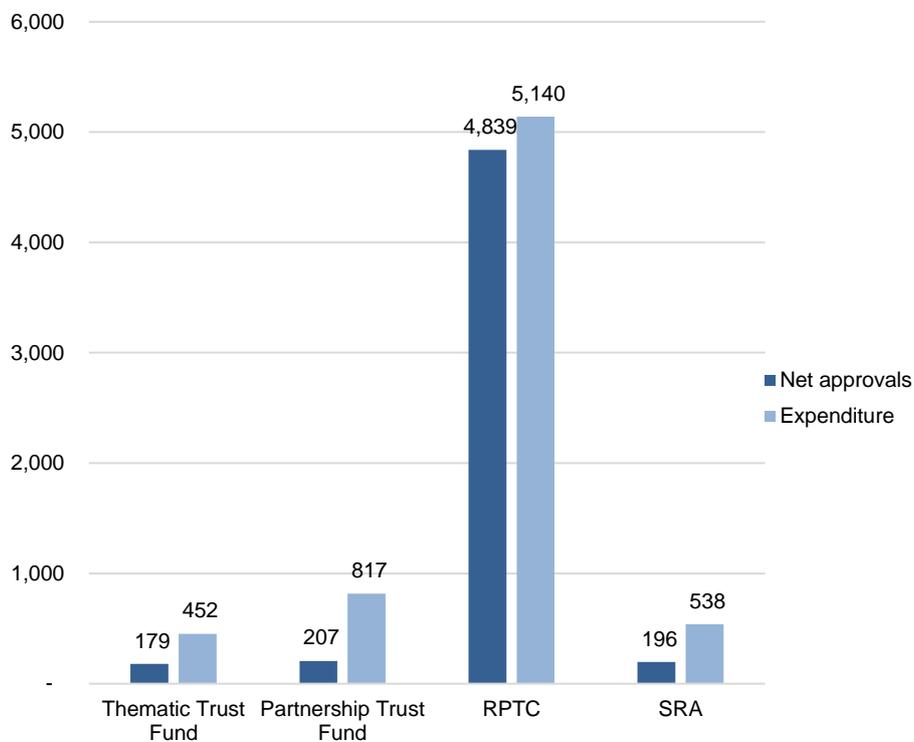
^a Programmable funds are unearmarked contributions from Member States.

^b Includes contribution from Finland.

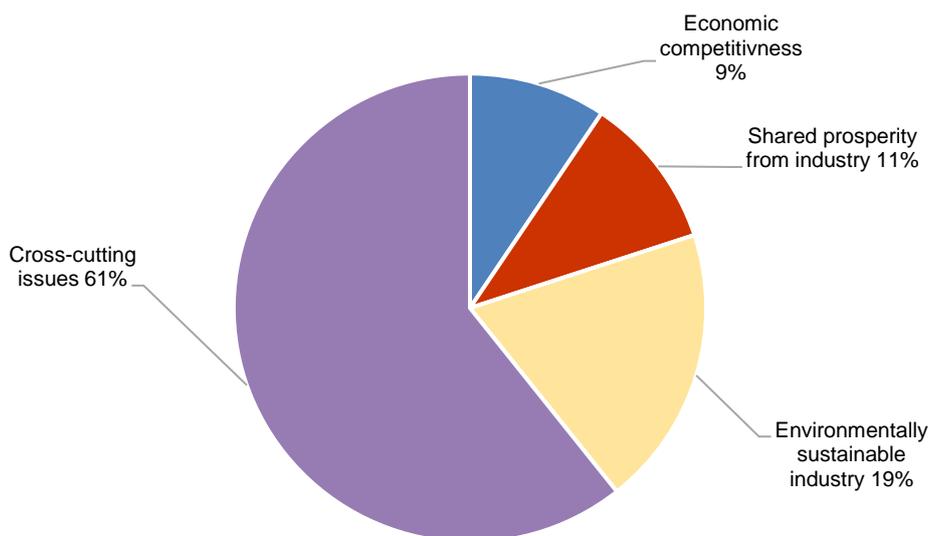
^c Includes contribution from Finland and Germany.

^d Includes contribution from Germany.

Net approvals and expenditure 2023
(In thousands of US dollars)



Regular programme of technical cooperation
Percentage of expenditures



APPENDIX E

PROGRAMME FOR COUNTRY PARTNERSHIP (PCP) – SELECTED HIGHLIGHTS FROM PCPs IN IMPLEMENTATION AND PROGRAMMING

The appendix presents selected portfolio highlights from PCPs in implementation in Cambodia, Egypt, Ethiopia and Peru, as well as in programming in Côte d'Ivoire, Kyrgyzstan and the United Republic of Tanzania.

PCPs in implementation

PCP Cambodia

- **Successful conclusion of the PCP:** The PCP portfolio consisted of 15 projects with a total value exceeding \$26.8 million and has successfully leveraged additional investments amounting to \$26.7 million. These projects have been made possible through strategic partnerships with, among others, United Nations agencies, the European Union, the Global Environment Facility (GEF), the Green Climate Fund, China, Germany, the Republic of Korea and Switzerland.
- **Technical interventions:** As of the end of 2023, 28 fishery processing enterprises (20 of which are led by women) and 400 associated partners received equipment and capacity-building on food safety and CQS certification on Hazard Analysis and Critical Control Points, enabling access to new domestic and international markets. An innovative Food Technology Research and Innovation Platform was established as a partnership between the Government, universities and the private sector to promote research, development and innovation.
- **Training and capacity-building:** Over 4,000 participants (50 per cent of which are women) from Government, small and medium-sized enterprises (SMEs), universities and laboratories benefited from trainings and awareness events on topics related to food safety, business development and digital marketing. Among them, 156 youths established new businesses. To promote green industry, 55 SMEs underwent the resource efficient and cleaner production (RECP) assessment and received training on the transfer of environmentally sound technologies. The implementation of RECP measures has resulted in an annual average reduction of 40,000 tons of CO₂-equivalent and an additional capacity of 8,890 kWh of solar power. The project has resulted in better working conditions and safety management for 130,000 workers (80 per cent women) who are being employed in those 55 enterprises.
- **Support in policy design, monitoring and evaluation:** Through institutional capacity-building, UNIDO provided technical assistance to develop and establish legal frameworks, such as a guidebook on energy production and waste management in livestock and agro-processing SMEs; COVID-19 recovery plans for the agro-food and tourism sectors; a policy and strategic framework for the development of fisheries and aquaculture value chains in Cambodia for 2023–2030; government proclamations on the use and control of veterinary medicinal products in aquaculture products; and the national laboratory policy/strategy. Furthermore, UNIDO helped to coordinate governmental efforts in the development of the Preah Sihanouk special economic zone (SEZ) towards its transformation into a model multi-purpose SEZ, sharing good practices from SEZ abroad and helping to attract investment and mobilize additional resources.

PCP Egypt

- **Expansion of the technical cooperation portfolio:** In 2023, the PCP technical cooperation portfolio in Egypt included 19 projects at the country level and three projects at the regional level with a total budget of \$52 million. UNIDO contributed to the development and implementation of 16 national policy instruments, including plans, strategies and legislation, supporting the shift to sustainable consumption and production. With the support of UNIDO, more than 3,000 people gained awareness, knowledge and skills on circular economy, and over 1,000 people were capacitated with entrepreneurship skills. The Organization has contributed to the shift from traditional fossil-based fuels to new and renewable energy, resulting in more than 37 megajoules in energy savings annually.
- **Reinforced partnerships for expanded results:** Together with the World Bank and the German development agency GIZ, UNIDO contributed to the development of Egypt's Industrial Development and Trade Enhancement Strategy. Furthermore, the Organization engaged new partners for the PCP component on value chains, including Canada, Italy, Slovenia, Sweden and the World Food Programme. These partnerships contributed to enhancing the tomato value chain by setting the foundation for the first Tomato Learning and Service Center in Egypt at the Alexandria University. More than 2,000 women were equipped

with higher skills and knowledge on employment, and over 200 women found decent employment in the date palm and medicinal and aromatic plants value chains. Additionally, 40 SMEs were supported to apply better practices for accessing new export markets and attain quality certifications. By working closely with Japan, the European Union and Switzerland, UNIDO has sought to introduce and promote circular economy in a number of sectors, such as electronics, textiles and plastics. The Organization supported the Government of Egypt in implementing a new regulation on single-use plastic waste management. UNIDO also supported Egypt in developing and launching its first Climate and Environment Investment Platform, a dynamic online platform that showcases Egypt's investment landscape and business opportunities related to green economy and climate resilience. UNIDO embarked on a strategic regional cooperation with the African Export-Import Bank (Afreximbank) with a new project aimed at providing guidance in the development of bankable projects for Afreximbank's Joint Project Preparation Facility partners across Africa. For the mainstreaming industry 4.0 component of the PCP, UNIDO partnered with Egypt, the United Nations Educational, Scientific and Cultural Organization and the International Telecommunication Union in organizing an ideation workshop that focused on climate action and strengthening digital ecosystems, leading to innovative projects in various areas of digital technologies. Close coordination and engagement of the PCP within the United Nations system in Egypt is reflected in the new United Nations Sustainable Development Cooperation Framework (UNSDCF) that was signed with the Government in 2023, under which UNIDO is a central contributor to several outcomes.

PCP Ethiopia

- **Sectoral support:** UNIDO is supporting Ethiopia's inclusive and sustainable industrialization, focusing on three light manufacturing sectors: agro-food processing, leather and leather products, and textiles and apparel, supplemented by other cross-cutting areas, such as investment promotion, renewable energy, skills development and trade capacity-building. The PCP has been an important platform for fast-tracking industrial infrastructure development and mobilizing over 20 partners and resources (\$70 million in grants and parallel funding of over \$2 billion) towards flagship initiatives, particularly in agro-industrialization (accounting for 97 per cent of financial volume).
- **Support to green technology:** Six tanneries underwent preparation for Leather Work Group's Leather Manufacturer Audit certification. A regional laboratory for tanneries' quality control (environmental and production) and research and development was established. Testing will be conducted in Ethiopia, and the lab is expected to be fully accredited.
- **Support to jobs creation:** Approximately 10,000 direct and indirect jobs were created. In collaboration with the Modjo City Administration, UNIDO established a common manufacturing facility for micro-, small and medium-sized enterprises (MSMEs), expected to provide jobs to 123 young people (50 per cent of them women).
- **Partnerships:** Ten partnerships were formed between government institutions, private institutions and international partners. The partnerships ensure better coordination of the sector and investments, and improved technology transfer.
- **Investment and trade:** UNIDO participated in three trade fairs for the leather sector, including the Africa Sourcing and Fashion Week 2023 and the All Africa Leather Fair 2023, to foster increased business cooperation with partners worldwide. The Organization invested in five abattoirs to provide new technology, including slaughtering machines and tools to promote humane slaughter and ensure quality meat and hide production.
- **Policy and advocacy:** UNIDO collaborated with the Ministry of Industry to develop a comprehensive strategy, aiming to revitalize the leather sector, which experienced a decline in exports amid the challenges posed by the COVID-19 pandemic and international instability. This led to the adoption of a strategic plan to enhance the export performance of the Ethiopian leather industry (2023/2024–2033/2034). This strategy is anticipated to facilitate a notable surge in exports, especially within the countries of the Common Market for Eastern and Southern Africa. Ten comprehensive studies on, among others, energy audit and occupational safety, were completed and endorsed by the stakeholders.

PCP Peru

- **Reinforced cooperation and new joint initiatives:** During the twentieth session of the UNIDO General Conference, the Minister of Production of Peru and the UNIDO Director General signed the project document for the second phase of the Global Eco-Industrial Parks Programme in the country, and a joint

declaration on the development of a partnership in support of the UNIDO Global Programme for Hydrogen in Industry.

- **Project portfolio expansion:** The UNIDO technical cooperation portfolio expanded to seven country-level projects and nine regional- and global-level projects supporting Peru, with a total estimated budget of \$23.4 million. Building on previous results, the second phases of the Global Quality and Standards Programme and the Global Eco-Industrial Parks Programme, funded by Switzerland's State Secretariat for Economic Affairs, were confirmed, with both scheduled to start in early 2024. In 2023, national activities for the Global Greenchem Innovation and Network Programme commenced, and the endorsement of the GEF's Chief Executive Officer was obtained for the regional project on expanding the benefits of the blue economy and conserving critical biodiversity and ecosystem services through the management of surf ecosystems, both initiative being funded by the GEF.
- **Support to the implementation of the national industrial development policy:** The national industrial development policy recognizes the need for economic diversification. To support these efforts, and as part of the implementation of the policy, UNIDO conducted the study *Peru in the global economy: recent trends and potential diversification strategies. Application of the UNIDO DIVE tool to support export diversification policies in developing countries*, under the framework of the Organization's Global Industrial Policy Advice Facility and in collaboration with the Ministry of Production, to support the development of policy instruments for export diversification.

PCPs in programming

PCP Côte d'Ivoire

- **Partnership and funds mobilization:** UNIDO and Festo Didactic jointly launched a Partner Expert Programme in 2023 in Côte d'Ivoire. By providing an expert in the Organization's field office in Côte d'Ivoire, Festo Didactic is supporting the implementation of the human capital development and gender component of the PCP. This expert is providing the PCP with knowledge of skills development with private sector perspective and experience. As part of the implementation of the PCP's partner and funds mobilization strategy, substantive consultations are ongoing with the West African Development Bank and the ECOWAS Bank for Investment and Development. These regional development finance institutions (DFIs), which also operate at the country level, have taken great interest in the PCP approach as a means to accelerate industrialization in the region. PCP Côte d'Ivoire offers the opportunity for partnerships between UNIDO and DFIs, toward which the Organization is deepening the discussions through the identification of concrete PCP projects that could benefit from the financial support of such institutions. With over \$13 million in implemented projects at the end of 2023, UNIDO is providing support in multiple key development areas.
- **Support to governance:** In the area of governance to promote a competitive, innovative, inclusive and sustainable industry, UNIDO organized a national training workshop to provide national stakeholders with tools and skills to assess the state of preparedness of Côte d'Ivoire for innovation. Through the workshop, a national working group on innovation was established with the participation of high-level representatives from the Government, private sector and academia. The national working group will advise the Government by proposing concrete measures to remove constraints on the development of the innovation environment, particularly in the areas of education, infrastructure and governance.
- **Support to value chains:** In the area of inclusive and sustainable development of territories and rural areas based on the development of value chains, UNIDO worked with the Government to identify sustainable value chains that will benefit from the intervention of the PCP, which are cocoa, cashew nuts, cotton and textile, fruits and vegetables. UNIDO's intervention will be implemented in three steps consisting of: (i) undertaking a complete diagnostic exercise of the value chain using UNIDO's methodology; (ii) proposing measures and activities to upgrade the value chain; and (iii) identifying investment opportunities within the value chains for the mobilization of finance and investment. UNIDO's intervention will be conducted in partnership with all the relevant stakeholders.
- **Support to clean energy:** In the area of development of sustainable cities and territories, as well as clean, sustainable and affordable energy, UNIDO began the implementation of a \$1.6 million project, funded by GEF, to support the integration of electric mobility with renewable energy in cities in Côte d'Ivoire. As a first activity, UNIDO organized a workshop which allowed the project stakeholders to reach a consensus on the governance structure, the geographical areas of intervention of the project and the priority activities to be implemented.

PCP Kyrgyzstan

- **Reinforced cooperation with the Government of Kyrgyzstan:** In October 2023, an order of the Ministry of Economy and Commerce of Kyrgyzstan established an inter-ministerial working group to jointly review the PCP programme document and ensure its alignment with the current national development priorities. The inter-ministerial working group includes representatives of the key line Ministries engaged in PCP-related processes, including the Ministry of Agriculture, the Ministry of Energy, the Ministry of Natural Resources, Ecology and Technical Supervision, the Ministry of Digital Development, the Ministry of Health and the Ministry of Foreign Affairs. They are assigned to work hand in hand with UNIDO to ensure the complementarity and alignment of efforts for the comprehensive and results-oriented partnership building and resource mobilization for the launch of the PCP in 2024.
- **Identification of new PCP focus areas:** Three main thematic components have been identified, in line with a new PCP approach designed to ensure that UNIDO interventions are comprehensive, sustainable and have a long-term impact. The components, which are also in line with the National Development Strategy of the Kyrgyz Republic for 2018–2040 and the UNSDCF for Kyrgyzstan 2023–2027, are as follows: (i) Development of human capital with a focus on vulnerable groups, including women and youth; (ii) Supporting MSMEs/SMEs through enhancing productivity, competitiveness and strengthening sustainable value chains; and (iii) Sustainable energy and sound environmental management.

PCP United Republic of Tanzania

- **Continuation of the PCP process:** The development of the PCP for the United Republic of Tanzania continued in 2023, with UNIDO supporting the country in the development of the PCP programme document in close consultation with the Ministry of Industry and Trade (Mainland), Ministry of Trade and Industrial Development (Zanzibar), and other Government and private sector stakeholders.
- **Progress on country diagnostic:** The process of drafting the PCP country diagnostic study involved extensive stakeholder consultations in 2023. Kick-off meetings for the diagnostics were held in 2023 in Dar es Salaam, Zanzibar and Dodoma. Based on these meetings, the validation of the diagnostic report is expected in 2024.
- **Coordination:** Efforts to ensure a coordinated approach to PCP implementation continued, with two coordination meetings with the Ministry of Trade and Industry (Mainland and Zanzibar) held in June and December 2023. These meetings touched on the preparation of the PCP programme and the establishment of the national coordination body, which will oversee efforts and ensure a streamlined and government-owned PCP process. Work is also ongoing to finalize a technical committee within the Ministry of Industry and Trade in mainland Tanzania, which will work together with UNIDO to propose themes for incorporation in the PCP. The final appointment of members to the PCP Steering Committee is expected to take place in 2024. In Zanzibar, the members of the Steering Committee for the PCP are already appointed, and the themes and areas considered as priorities for incorporation in the programme have been identified.

APPENDIX F**APPOINTMENTS OF INDIVIDUAL SERVICE AGREEMENTS (ISA) HOLDERS¹**

Table 1
Appointments/contracts of ISA holders by Lists of States² and gender

<i>Lists of States</i>	<i>Number of appointments</i>		
	<i>Female</i>	<i>Male</i>	<i>Total</i>
List A	918	1,582	2,500
List B	260	340	600
List C	289	275	564
List D	273	177	450
Others	106	200	306
Grand total	1,846	2,574	4,420

¹ The figures listed reflect the records available as of 9 January 2024 for the period 1 January 2023 to 31 December 2023.

² Refers to Lists of States in Annex I to the Constitution of UNIDO (GC.20/20/Rev.1).

Table 2
Appointments/contracts of ISA holders by country/area/territory

<i>Country/area/territory</i>	<i>Number of appointments</i>	<i>Country/area/territory</i>	<i>Number of appointments</i>
Nationality		Nationality	
Afghanistan	4	Gabon	2
Albania	30	Gambia (the)	32
Algeria	21	Georgia	25
Angola	1	Germany	96
Argentina	29	Ghana	92
Armenia	55	Greece	7
Australia	6	Guatemala	5
Austria	137	Guinea	48
Bahrain	6	Guinea-Bissau	20
Bangladesh	34	Honduras	3
Barbados	4	Hungary	14
Belarus	14	India	161
Belgium	7	Indonesia	72
Benin	13	Iran (Islamic Republic of)	42
Bhutan	1	Iraq	25
Bolivia (Plurinational State of)	14	Ireland	13
Bosnia and Herzegovina	13	Israel	1
Botswana	5	Italy	171
Brazil	55	Japan	38
Bulgaria	17	Jordan	47
Burkina Faso	16	Kazakhstan	1
Burundi	3	Kenya	96
Cabo Verde	10	Kuwait	1
Cambodia	50	Kyrgyzstan	13
Cameroon	41	Lao People's Democratic Republic	9
Canada	28	Latvia	1
Chad	4	Lebanon	54
Chile	4	Lesotho	6
China	76	Liberia	44
China, Macao SAR	1	Libya	6
Colombia	176	Madagascar	20
Comoros	17	Malawi	2
Congo	4	Malaysia	5
Costa Rica	6	Mali	3
Côte d'Ivoire	28	Malta	1
Croatia	13	Mauritania	3
Cuba	18	Mauritius	3
Czechia	10	Mexico	64
Democratic People's Republic of Korea	1	Mongolia	30
Democratic Republic of the Congo	20	Montenegro	7
Denmark	1	Morocco	55
Ecuador	19	Mozambique	35
Egypt	141	Myanmar	14
El Salvador	3	Namibia	3
Ethiopia	148	Nepal	4
Fiji	7	Netherlands (Kingdom of the)	34
Finland	6	New Zealand	6
France	88	Nicaragua	56

<i>Country/area/territory</i>	<i>Number of appointments</i>	<i>Country/area/territory</i>	<i>Number of appointments</i>
Nationality		Nationality	
Niger	6	South Sudan	3
Nigeria	90	Spain	55
North Macedonia	40	Sri Lanka	54
Norway	3	State of Palestine	33
Oman	4	Sudan	78
Pakistan	129	Suriname	1
Panama	4	Sweden	9
Papua New Guinea	2	Switzerland	11
Paraguay	21	Syrian Arab Republic	12
Peru	40	Tajikistan	2
Philippines	60	Thailand	20
Poland	15	Timor-Leste	2
Portugal	18	Togo	8
Republic of Korea	28	Tonga	1
Republic of Moldova	7	Tunisia	109
Romania	25	Türkiye	25
Russian Federation	44	Turkmenistan	3
Rwanda	3	Uganda	17
Saint Lucia	3	Ukraine	83
Saint Vincent and the Grenadines	2	United Kingdom of Great Britain and Northern Ireland	78
Sao Tome and Principe	4	United Republic of Tanzania	38
Senegal	54	United States of America	51
Serbia	30	Uruguay	18
Sierra Leone	20	Uzbekistan	1
Singapore	1	Venezuela (Bolivarian Republic of)	19
Slovakia	10	Viet Nam	47
Slovenia	8	Yemen	3
Somalia	2	Zambia	13
South Africa	47	Zimbabwe	11
		Grand total	4,420

APPENDIX G
AGREEMENTS AND OTHER ARRANGEMENTS CONCLUDED
BY UNIDO IN 2023¹

I. States²

Argentina

Agreement between UNIDO and the Government of the Republic of Argentina on the establishment of the UNIDO Investment and Technology Promotion Office (ITPO) in Buenos Aires, signed on 15 April and 11 May 2023.

Exchange of letters constituting an amendment to the agreement between UNIDO and the Government of the Republic of Argentina on the establishment of the UNIDO Investment and Technology Promotion Office (ITPO) in Buenos Aires, signed on 17 November 2023.

Australia

Trust fund arrangement between UNIDO and the Government of Australia regarding the implementation of a project entitled “Hosting and managing the Private Financing Advisory Network”, signed on 20 and 24 October 2023.

Austria

Trust fund agreement between UNIDO and the Austrian Federal Ministry for Climate Action, Environment, Energy, Mobility, Innovation and Technology (BMK) regarding the implementation of a project entitled “Global Partnership for Hydrogen in Industry – Phase II”, signed on 9 and 23 March 2023.

China

Strategic cooperation framework between UNIDO and the Government of the People’s Republic of China to foster and enhance cooperation in various sectors for the period 2023 to 2025, signed on 19 October 2023.

Memorandum of understanding between UNIDO and the Ministry of Industry and Information Technology (MIIT) of the People’s Republic of China, signed on 19 October 2023.

Colombia

Trust fund agreement between UNIDO and the Ministry of Commerce, Industry, and Tourism (MINCIT) of Colombia regarding the implementation of a project entitled “Global Quality and Standards Programme (GQSP) Colombia phase II: Strengthening of quality and standards in the phytotherapeutic value chain”, signed on 19 December 2023.

Congo

Trust fund arrangement between UNIDO and the Government of the Republic of the Congo regarding the implementation of a project entitled “Preparatory assistance to support the operations of the subcontracting and partnership exchange of enterprises in the Republic of the Congo”, signed on 23 December 2022 and 9 January 2023.

Germany

Arrangement between UNIDO and the Government of the Federal Republic of Germany regarding the implementation of a project entitled “Industrial capacity-building, policy advice and diagnostics for the green recovery of Ukraine”, signed on 21 April 2023.

Amendment to the 2020 Roadmap for the present and future cooperation between UNIDO and the Government of the Federal Republic of Germany, signed on 27 November 2023.

¹ This list contains signed Agreements or Arrangements deposited with the Office of Legal Affairs and Compliance of UNIDO for safe-keeping as at 29 February 2024. Amendments to existing Agreements or Arrangements are not included unless the amendment reflects substantive changes.

² Including governments and regional governments or provinces.

Arrangement between UNIDO and the Government of the Federal Republic of Germany regarding the implementation of a project entitled “Partnership for Net Zero Industry: Sustainable national transformation pathways to climate neutral industry by 2050”, signed on 5 December 2023.

Arrangement between UNIDO and the Government of the Federal Republic of Germany regarding the implementation of a project entitled “Economic Empowerment of Women in Green Industry – Phase II, Policy Implementation”, signed on 14 December 2023.

Hungary

Memorandum of agreement between UNIDO and the Government of Hungary regarding the UNIDO Partner-Experts Programme, signed on 27 November 2023.

Italy

Trust fund agreement between UNIDO and the Friuli Venezia Giulia Autonomous Region of the Republic of Italy regarding the implementation of a project in the United Arab Emirates entitled “Boosting institutional partnerships for youth engagement in sustainable innovation”, signed on 13 and 14 March 2023.

Trust fund agreement between UNIDO and the Friuli Venezia Giulia Autonomous Region of the Republic of Italy regarding the implementation of a project entitled “Twinning partnership for sustainable small and medium-sized enterprises development in Lebanon”, signed on 13 and 14 March 2023.

Funding arrangement between UNIDO and the Government of the Republic of Italy regarding the implementation of a project entitled “The Egyptian cotton project – Phase II”, signed on 26 June 2023.

Funding arrangement between UNIDO and the Government of the Republic of Italy regarding the implementation of a project entitled “Inclusive green growth in Egypt”, signed on 26 June 2023.

Funding arrangement between UNIDO and the Government of the Republic of Italy regarding the implementation of a project in Mozambique entitled “Improving the inclusive and sustainable development of agricultural value chains”, signed on 29 June 2023.

Funding arrangement between UNIDO and the Government of the Republic of Italy regarding the implementation of a project in Ethiopia entitled “Support to youth and women through products and services development and public-private partnerships”, signed on 6 October 2023.

Funding arrangement between UNIDO and the Government of the Republic of Italy regarding the implementation of a project entitled “Creative Tunisia 2.0 – Job creation in the handicraft sector through support to migration actors in Tunisia”, signed on 14 November 2023.

Japan

Exchange of notes constituting an agreement between UNIDO and the Government of Japan regarding the implementation of projects in Iraq, Somalia, South Sudan, the State of Palestine and Ukraine, signed on 4 and 16 January 2023.

Trust fund agreement between UNIDO and the Ministry of Economy, Trade and Industry of Japan regarding the implementation of a project entitled “Support to the technology framework under Article 10 of the Paris Agreement”, signed on 1 and 10 February 2023.

Exchange of letters constituting an agreement between UNIDO and the Government of Japan regarding the implementation of a project entitled “Industrial vocational training programme in Africa through technology transfer from Japan”, signed on 27 February and 1 March 2023.

Netherlands (Kingdom of the)

Arrangement between UNIDO and the Ministry for Climate and Energy Policy of the Netherlands regarding the implementation of a project entitled “International Hydrogen Trade Forum”, signed on 1 and 7 December 2023.

Peru

Joint declaration by the Director General of UNIDO and the Minister of Production of Peru, signed on 30 November 2023.

Republic of Korea

Trust fund arrangement between UNIDO and the Ministry of Foreign Affairs of the Republic of Korea regarding the implementation of a project entitled “Scaling up sustainable settlements for Afghan Refugees in the Islamic Republic of Iran”, signed on 24 December 2023.

Slovenia

Agreement on cooperation between UNIDO and the Government of the Republic of Slovenia regarding the special purpose contributions to the Industrial Development Fund (IDF), signed on 16 March 2023.

Switzerland

Letter of agreement between UNIDO and the Swiss State Secretariat for Economic Affairs (SECO) regarding the implementation of a project entitled “Global Eco-Industrial Parks Programme (GEIPP) – Phase II”, signed on 7 September 2023.

United Arab Emirates

Joint declaration by the Director General of UNIDO and the Minister of Industry and Advanced Technology of the United Arab Emirates, signed on 14 February 2023.

Joint declaration by the Director General of UNIDO, the Undersecretary of the Department of Health of Abu Dhabi and the Head of the Organizing Committee of the Global Manufacturing and Industrialisation Summit, at Global Mice Organisation Limited (GMOL), signed on 14 February 2023.

United Kingdom of Great Britain and Northern Ireland

Administrative arrangement between UNIDO and the Department for Business, Energy and Industrial Strategy (BEIS) regarding the implementation of a project entitled “Industrial Deep Decarbonisation Initiative”, signed on 9 and 10 January 2023.

Administrative arrangement between UNIDO and the Department for Business, Energy and Industrial Strategy (BEIS) regarding the implementation of a project entitled “Accelerate-to-Demonstrate (A2D) Facility”, signed on 16 and 17 January 2023.

Administrative arrangement between UNIDO and the Department for Business, Energy and Industrial Strategy (BEIS) regarding the implementation of a project entitled “Industrial Deep Decarbonisation Initiative”, signed on 20 and 27 February 2023.

Uruguay

Exchange of letters extending the agreement between UNIDO and the Government of Uruguay regarding the establishment of the UNIDO Regional Office in Uruguay until 31 December 2028, signed on 9 and 15 November 2023.

II. The United Nations, its agencies, funds and programmes**United Nations (UN)**

Memorandum of understanding between the participating United Nations organizations and the United Nations Development Programme (UNDP) Multi-Partner Trust Fund Office regarding the operational aspects of a Malaysia-UN SDG Trust Fund, signed by UNIDO on 5 June 2023.

Memorandum of understanding between the participating United Nations organizations and the UNDP Multi-Partner Trust Fund Office regarding the operational aspects of the Multi-Donor Trust Fund for youth and employment in Tunisia, signed by UNIDO on 18 October 2023.

United Nations Framework Convention on Climate Change (UNFCCC)

Letter of agreement between UNIDO and UNFCCC regarding the implementation of a project entitled “Support to the technology framework under Article 10 of the Paris Agreement”, signed on 17 April and 22 May 2023.

International Labour Organization (ILO)

Arrangement for the implementation of the 1987 Agreement between UNIDO and ILO, signed on 21 November 2023.

World Bank Group (WB)**International Bank for Reconstruction and Development (IBRD)**

Amendment No.1 to the financial procedures agreement between UNIDO and IBRD, acting as trustee of the Least Developed Countries Fund (LDCF), signed on 8 and 10 May 2023.

Amendment No.2 to the financial procedures agreement between UNIDO and IBRD, acting as trustee of the Global Environment Facility (GEF) Trust Fund, signed on 9 and 10 May 2023.

Amendment No.3 to the financial procedures agreement between UNIDO and IBRD, acting as trustee of the Special Climate Change Fund (SCCF), signed on 14 and 15 May 2023.

World Food Programme (WFP)

Contribution agreement between UNIDO and WFP regarding the implementation of a project entitled “Strengthening food security by enhancing agricultural value chains in Southern Egypt”, signed on 21 and 22 December 2023.

III. Other intergovernmental organizations**African Export-Import Bank (Afreximbank)**

Confidentiality and non-disclosure agreement between UNIDO and Afreximbank, signed on 20 April and 16 June 2023.

Trust fund agreement between UNIDO and Afreximbank regarding the implementation of a project entitled “Baseline study on the cotton-to-textile value chain development in the C4 and Côte d'Ivoire”, signed on 23 August and 4 September 2023.

Andean Development Corporation (CAF)

Non-reimbursable technical cooperation execution agreement between UNIDO and CAF regarding the implementation of a project in the Bolivarian Republic of Venezuela entitled “Strengthening technical and productive capacities in seven agro-industrial chains through good agricultural practices”, signed on 16 and 29 March 2023.

Cooperation Council for the Arab States of the Gulf (GCC)

Joint declaration by the Director General of UNIDO and the Secretary General of GCC, signed on 22 May 2023.

European Union (EU)

Contribution agreement between UNIDO, the United Nations Capital Development Fund (UNCDF) and the EU regarding the implementation of a project entitled “Support of incubators for entrepreneurship in Madagascar (Incubost)”, signed on 20 and 22 December 2022, and 12 January 2023.

Contribution agreement between UNIDO and the EU regarding the implementation of a project in the Republic of Moldova entitled “Improving the standards of compliance through increased national capacities for residue monitoring”, signed on 30 and 31 January 2023.

Contribution agreement between UNIDO and the EU regarding the implementation of a project entitled “Creative Tunisia 2.0 – Job creation in the handicraft sector through support to migration actors in Tunisia”, signed on 12 September and 10 October 2023.

Contribution agreement between UNIDO and the EU regarding the implementation of a project entitled “EU TIGARA: EU support to trade, industry, growth and rapid market access”, signed on 27 September and 19 November 2023.

Contribution agreement between UNIDO and the EU regarding the implementation of a project entitled “Promoting small hydropower development and circular economy approaches in Nigeria”, signed on 23 and 29 November 2023.

Contribution agreement between UNIDO and the EU regarding the implementation of a project entitled “Youth Rising - EU Support to Technical and Vocational Education and Training (TVET) for Young People in Liberia II”, signed on 17 November and 1 December 2023.

Contribution agreement between UNIDO and the EU regarding the implementation of a project entitled “Liberian Food Safety Initiative – Enhancing food safety practices and compliance across selected value chains”, signed on 6 and 11 December 2023.

Contribution agreement between UNIDO and the EU regarding the implementation of a project entitled “Support for small and medium-sized enterprises’ transition towards a green and circular economy”, signed on 30 November and 12 December 2023.

Contribution agreement between UNIDO and the EU regarding the implementation of a project entitled “First operational phase of the Centre for Renewable Energy and Energy Efficiency for Central Africa”, signed on 14 and 15 December 2023.

Contribution agreement between UNIDO and the EU regarding the implementation of a project entitled “Operationalization of the Oyo Centre of Excellence for Renewable Energy and Energy Efficiency in the Republic of the Congo”, signed on 14 and 15 December 2023.

Global Green Growth Institute (GGGI)

Joint declaration by a Managing Director of UNIDO and the Director General of GGGI, signed on 17 and 20 April 2023.

International Islamic Trade Finance Corporation (ITFC)

Joint declaration by the Director General of UNIDO and the Chief Executive Officer of the ITFC, signed on 6 December 2023.

OPEC Fund for International Development (OPEC Fund)

Joint declaration by the Director General of UNIDO and the Director General of the OPEC Fund, signed on 6 April 2023.

Grant agreement between UNIDO and the OPEC Fund regarding the implementation of a project entitled “Technical assistance in developing clean cooking and reforestation innovation project for Madagascar”, signed on 6 April 2023.

Cooperation agreement between the OPEC Fund, Sustainable Energy for All (SEforALL) and Acceding Parties regarding the Climate Finance and Energy Innovation (CFEI) Hub, acceded to by UNIDO on 4 December 2023.

Secretariat of the Framework Convention on the Protection and Sustainable Development of the Carpathians (Carpathian Convention)

Joint declaration by the Secretariats of UNIDO and the Framework Convention on the Protection and Sustainable Development of the Carpathians, signed on 12 October 2023.

Southern African Development Community (SADC)

Memorandum of agreement between UNIDO and SADC regarding the implementation of a project entitled “Improving Fisheries Governance and Blue Economy Trade Corridors in the Southern African Development Community (PROFISHBLUE)”, signed on 13 January and 2 March 2023.

IV. National organizations

Austrian Development Agency (ADA)

Agreement between UNIDO and ADA regarding the implementation of a project entitled “Technical support for the second operational phase of the East African Centre for Renewable Energy and Energy Efficiency (EACREEE)”, signed on 28 April and 8 May 2023.

Agreement between UNIDO and ADA regarding the implementation of a project entitled “The Global Network of Regional Sustainable Energy Centres Platform – South-South and triangular cooperation for accelerated progress”, signed on 1 and 11 December 2023.

China International Center for Economic and Technical Exchanges (CICETE)

Trust fund agreement between UNIDO and CICETE regarding the implementation of a project entitled “Rural revitalization and economic diversification in Bama County through innovative upgrading and global branding of health industry value chains”, signed on 3 December 2023.

China International Development Cooperation Agency (CIDCA)

Memorandum of understanding between UNIDO and CIDCA, signed on 17 October 2023.

Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH, Germany

Grant agreement between UNIDO and GIZ regarding the implementation of a project entitled “Transformative Actions for Climate and Ecological Protection and Development (TRANSCEND)”, signed on 27 February 2023.

Grant agreement between UNIDO and GIZ regarding the implementation of a project entitled “Enhancing due diligence monitoring and reporting in Morocco’s automotive industry”, signed on 8 and 26 September 2023.

Grant agreement between UNIDO and GIZ regarding the implementation of a project entitled “Strengthening the production of vaccines and pharmaceuticals in Senegal”, signed on 4 December 2023.

Grant agreement between UNIDO and GIZ regarding the implementation of a project entitled “Strengthening the resilience and competitiveness of Ukraine’s quality infrastructure”, signed on 27 November and 12 December 2023.

Grant agreement between UNIDO and GIZ regarding the implementation of a project entitled “Technical support for the transformation of two industrial zones of Uzbekistan into eco-industrial parks”, signed on 13 and 18 December 2023.

Export-Import Bank of China (Eximbank)

Memorandum of understanding between UNIDO and Eximbank, signed on 20 October 2023.

Slovene Enterprise Fund (SEF)

Joint declaration by a Chief of Division of UNIDO and the Director of SEF, signed on 17 November 2023.

Agreement on cooperation between UNIDO and SEF regarding the special purpose contributions to the Industrial Development Fund (IDF), signed on 11 and 12 December 2023.

V. Other entities

Acquedotto Pugliese S.p.A. (AQP), Italy

Joint declaration by a representative of UNIDO and the President of AQP, signed on 27 February 2023.

AGRA, Kenya

Memorandum of understanding on cooperation between UNIDO and AGRA, signed on 9 December 2023.

BESTSELLER A/S, Denmark

Pilot implementation agreement between UNIDO and BESTSELLER regarding the implementation of a project entitled “Recycling of post-production textile waste to advance circular economy approaches in the textile and garment value chain in Bangladesh”, signed on 10 and 28 February 2023.

CGI IT UK Limited, United Kingdom of Great Britain and Northern Ireland

Joint declaration by the Director General of UNIDO and the Chief Sustainability Officer UK of CGI IT UK Limited, signed on 6 December 2023.

Deutsche Post AG (DHL Group), Germany

Exchange of letters constituting an agreement between UNIDO and the DHL Group, signed on 28 June and 13 July 2023.

Memorandum of understanding on cooperation between UNIDO and Deutsche Post AG, signed on 11 December 2023.

Eni Congo S.A., Congo

Project implementation agreement between UNIDO and Eni Congo regarding the implementation of a project entitled “Operationalization of the Oyo Centre of Excellence for Renewable Energy and Energy Efficiency in the Republic of the Congo”, signed on 13 and 20 April 2023.

Fairtrade International, Germany

Joint declaration by a Managing Director of UNIDO and the Executive Head of Fairtrade International, signed on 10 December 2023.

Fédération Internationale de Football Association (FIFA), Switzerland

Trust fund agreement between UNIDO and FIFA regarding the implementation of a project entitled “Baseline study on the cotton-to-textile value chain development in the C4 and Côte d'Ivoire”, signed on 26 September and 4 October 2023.

Global Energy Interconnection Development and Cooperation Organization (GEIDCO), China

Memorandum of understanding between UNIDO and GEIDCO, signed on 2 November 2023.

Global Mice Organisation Limited (GMOL), United Arab Emirates

Trust fund agreement between UNIDO and GMOL regarding the implementation of a project in the United Arab Emirates entitled “Fostering the readiness of industry as an essential component of a pandemic and emergency response”, signed on 14 April and 4 May 2023.

GreenBlue, United States of America

Joint declaration by a Managing Director of UNIDO and the Chairman of the Board of Green Blue, signed on 27 November 2023.

Hitachi Construction Machinery Co., Ltd. (HCM), Japan

Confidentiality and non-disclosure agreement between UNIDO, Hitachi Construction Machinery Japan and Hitachi Construction Machinery Zambia, signed on 21, 27 September, and 4 October 2023.

Huawei Technologies Co., Ltd., China

Trust fund agreement between UNIDO and Huawei regarding the implementation of a project entitled “Global alliance on artificial intelligence for industry and manufacturing”, signed on 13 and 27 June 2023.

Hydrogen Council, Belgium

Joint declaration by a Chief of UNIDO and the Director for Policy and Partnerships of Hydrogen Council, signed on 19 July 2023.

Hydrogen Europe (HE), Belgium

Joint declaration by a Chief of Division of UNIDO and the Chief Executive Officer of Hydrogen Europe, signed on 27 June 2023.

International Organization for Standardization (ISO), United States of America

Joint declaration by a Chief of Division of UNIDO and the Deputy Secretary-General of ISO, signed on 6 December 2023.

Lavazza Foundation, Italy

Joint declaration by a Managing Director of UNIDO and the Secretary of Giuseppe e Pericle Lavazza Foundation, signed on 26 September 2023.

ORANGE SA, France

Project implementation agreement between UNIDO and ORANGE regarding the implementation of a project in Egypt entitled “SWITCH to circular economy value chains”, signed on 16 October and 6 November 2023.

ORIS, France

Trust fund agreement between UNIDO and ORIS regarding the implementation of a project entitled “Piloting and fostering an innovative institutional partnership to scale up investments and technology transfer in the road infrastructure sector”, signed on 29 June 2023.

Regenerative Society Foundation, Italy

Joint declaration by the Director General of UNIDO and the Co-Chairs of the Regenerative Society Foundation, signed on 8 February 2023.

TradeMark Africa (TMA), Kenya

Memorandum of understanding on cooperation between UNIDO and TMA, signed on 5 May 2023.

Verband Deutscher Maschinen- und Anlagenbau (VDMA) e.V., Germany

Joint declaration by a Managing Director of UNIDO and the Executive Director of VDMA, signed on 14 and 17 November 2023.

World Design Organization (WDO), Canada

Memorandum of understanding on cooperation between UNIDO and WDO, signed on 28 November 2023.

APPENDIX H

COUNTRY PROMOTION PRESENTATIONS/SEMINARS ORGANIZED BY INVESTMENT AND TECHNOLOGY PROMOTION OFFICES (ITPOs) IN 2023

Venue	Country/Region promoted	Number of presentations
Austria (2 out of 3 events hybrid)	Global	3
Bahrain (in person)	Africa Region	1
	Arab Region	10
	Bahrain	14
	Cameroon	1
	China	3
	Egypt	1
	Jordan	1
	Russian Federation	1
	Sudan	1
	Global	7
China (in person)	Africa Region	1
	China	9
	European Union	1
	France	1
	United Arab Emirates	1
	Global	14
Egypt (in person)	Arab Region	1
India (in person)	India	1
	Global	1
Italy (in person)	Cuba	1
	Iraq	2
	Kenya	1
	Somalia	1
Japan (1 out of 32 events hybrid)	Africa Region	1
	Asia Region	1
	Bangladesh	2
	Canada	1
	Cuba	1
	Egypt	1
	Ethiopia	2
	European Union	1
	France	1
	Germany	1
	Italy	1
	Japan	5
	Malawi	1
	Nepal	1
	Nigeria	1
	Senegal	1
	Sri Lanka	2
	Tunisia	1
	United Kingdom of Great Britain and Northern Ireland	1
	Ireland	
	United Republic of Tanzania	1
	United States of America	1
	Uzbekistan	1

Venue	Country/Region promoted	Number of presentations
	Global	1
Lebanon (in person)	Arab Region	1
Morocco (in person)	Africa Region	1
	Arab Region	1
Nigeria (in person)	Africa Region	3
	Ghana	1
	Nigeria	5
	Global	1
Qatar (in person)	Global	1
Republic of Korea (3 out of 42 events online)	Africa Region	2
	Asia Region	2
	Central Asia Region	1
	China	1
	Colombia	1
	Ethiopia	5
	India	1
	Lao People's Democratic Republic	2
	Malaysia	2
	Middle East and North Africa (MENA) Region	1
	Peru	2
	Philippines	1
	Republic of Korea	6
	South America Region	1
	Southeast Asia Region	2
	Türkiye	1
	Uzbekistan	4
	Global	7
Russian Federation (1 out of 17 events online)	Arab Region	1
	Armenia	1
	Azerbaijan	1
	Belarus	1
	Eurasia Region	3
	Kazakhstan	1
	Kyrgyzstan	1
	Republic of Moldova	1
	Russian Federation	6
	Tajikistan	1
	Turkmenistan	1
	Uzbekistan	1
	Global	6
United Arab Emirates (in person)	Arab Region	2
	China	2
	Global	3
Uzbekistan (in person)	Republic of Korea	1
Total		197

APPENDIX I
FIELD REPRESENTATION
As at 31 December 2023

	<i>DIR</i>	<i>UR_RO</i>	<i>UR_CO</i>	<i>P4</i>	<i>UCR</i>	<i>NO</i>	<i>NO_DIR</i>	<i>GS</i>	<i>JPO</i>	<i>Total</i>
AFRICA REGION										
Burkina Faso										-
Cameroon			1					2	1	4
Côte d'Ivoire			1			1		2		4
Democratic Republic of the Congo					1			2		3
Ethiopia	1					1		2		4
Ghana				1				1		2
Guinea					1			1		2
Kenya				1		1		1	1	4
Madagascar					1			1		2
Mali					1					1
Mozambique					1	1				2
Nigeria	1					2		3		6
Rwanda					1					1
Senegal								2		2
Sierra Leone					1			1		2
South Africa		1				1		2		4
Togo*										-
Uganda					1					1
United Republic of Tanzania								2		2
Zimbabwe					1					1
TOTAL	2	1	2	2	9	7	-	22	2	47
ARAB REGION										
Algeria					1			2		3
Egypt		1				1		2	1	5
Jordan					1					1
Lebanon			1					1		2
Morocco					1			2		3
Sudan					1			2		3
Tunisia					1			1		2
TOTAL	-	1	1	-	5	1	-	10	1	19
ASIA AND THE PACIFIC REGION										
Afghanistan					1					1
Bangladesh					1					1
Cambodia					1				1	2
China		1						3		4
India								3		3
Indonesia			1					2		3

	<i>DIR</i>	<i>UR_RO</i>	<i>UR_CO</i>	<i>P4</i>	<i>UCR</i>	<i>NO</i>	<i>NO_DIR</i>	<i>GS</i>	<i>JPO</i>	<i>Total</i>
Iran (Islamic Republic of)					1			2		3
Lao People's Democratic Republic										-
Pakistan					1			2		3
Philippines					1			2		3
Sri Lanka*										-
Thailand						1		3		4
Viet Nam					1			2		3
TOTAL		1	1	-	7	1	-	19	1	30
EUROPE AND CENTRAL ASIA REGION										
Armenia										-
Kyrgyzstan										-
Türkiye						1		1		2
Ukraine*										-
TOTAL		-	-	-	-	1	-	1	-	2
LATIN AMERICA AND THE CARIBBEAN REGION										
Bolivia (Plurinational State of)										-
Brazil						1		1		2
Colombia			1					2		3
Cuba*										-
Ecuador					1					1
Mexico		1				1		3		5
Nicaragua					1					1
Uruguay		1						1		2
TOTAL		2	1	-	2	2	-	7	-	14
GRAND TOTAL	2	5	5	2	23	12	-	59	4	112

	<i>H</i>	<i>IPD</i>	<i>NO</i>	<i>IPO</i>	<i>IPE</i>	<i>IPAE</i>	<i>GS</i>	<i>Total</i>
Investment and Technology Promotion Offices								
Bahrain, Manama	1	-	3	1	-	-	3	8
China, Beijing	1	-	-	-	-	-	1	2
China, Shanghai	-	-	-	-	-	-	-	-
Germany, Berlin	1	-	-	-	-	-	-	1
Germany, Bonn	1	2	-	-	2	-	1	6
Italy, Rome	1	-	-	-	1	-	2	4
Japan, Tokyo	1	2	1	-	-	1	-	5
Nigeria, Lagos	1	-	-	-	-	-	-	1
Republic of Korea, Seoul	0	0	-	-	-	-	-	-
Centre for International Industrial Cooperation								
Russian Federation, Moscow	1	-	-	-	-	-	-	1
Personnel secured under Technical Cooperation funds and/or other funds								
TOTAL	8	4	4	1	3	1	7	28
GRAND TOTAL WORKFORCE REPRESENTED IN THE FIELD (Staff members)								
								140

	<i>DIR</i>	<i>UR_RO</i>	<i>UR_CO</i>	<i>P4</i>	<i>UCR</i>	<i>NO</i>	<i>NO_DIR</i>	<i>GS</i>	<i>JPO</i>	<i>Total</i>
UNIDO Focal Points*										
Cuba										-
Sri Lanka										1
Togo										1
Ukraine										-
Total number of Focal Points representing UNIDO in the field										2

* Focal points are not included in Appendix J, as they are not part of the regular staff.

DIR	Director
DUR	Director and UNIDO Representative
GS	General Service
H	Head
IPAE	Investment Promotion Associate Expert
IPD	Investment Promotion Expert and Deputy Head
IPE	Investment Promotion Expert
IPO	Investment Promotion Officer
JPO	Junior Professional Officer
NO	National Officer
NO_DIR	National Officer/Director
P4	Professional grade 4
UCR	UNIDO Country Representative
UR_CO	UNIDO Country Representative in Country Office
UR_RO	UNIDO Country Representative in Regional Office

APPENDIX J

OVERVIEW OF UNIDO WORKFORCE

Table 1
Headcounts as at 31 December 2023 and from
1 January to 31 December 2023

	As of 31 December 2023	1 January to 31 December 2023
Staff members		
<i>Internationally recruited staff members:</i>		
Core staff members (100 series)	194	211
Non-core staff members (200 series)	96	99
Subtotal of internationally recruited staff members	290	310
<i>Locally recruited staff members:</i>		
National Professional Officers (NO)	45	51
General Service (100 series)	297	317
General Service short-term (300 series)	39	49
Subtotal of locally recruited staff members	381	417
Total employees with staff member status	671	727
<i>Experts and consultants:</i>		
Internationally recruited Individual Service Agreement (ISA) holders	546	907
Locally recruited ISA holders	1,064	1,634
Total employees with ISAs	1,610	2,541
Total UNIDO workforce	2,281	3,268

Table 2
Internationally recruited staff members by grade, duty station and gender as at
31 December 2023

	Field			Headquarters			ITPOs			Offices away from headquarters ¹			Grand total		
	M	F	Total	M	F	Total	M	F	Total	M	F	Total	M	F	Total
International core staff 100 series of staff rule															
DG				1		1							1	-	1
D-2				3	1	4							3	1	4
D-1	1	1	2	9	1	10				1		1	11	2	13
P-5	10	1	11	27	14	41				2		2	39	15	54
P-4	1	1	2	39	29	68							40	30	70
P-3				28	14	42							28	14	42
P-2				2	7	9							2	7	9
P-1					1	1								1	1
Subtotal 100 series	12	3	15	109	67	176				3		3	124	70	194
Non-core 200 series of staff rule															
L-6				3		3	3	2	5				6	2	8
L-5	4	1	5	5		5	1		1				10	1	11
L-4	2	1	3	6	1	7	2	1	3				10	3	13
L-3	4	2	6	11	12	23	3	1	4				18	15	33
L-2	1	4	5	12	11	23		1	1				13	16	29
L-1				1	1	2							1	1	2
Subtotal 200 series	11	8	19	38	25	63	9	5	14				58	38	96

¹ Offices away from headquarters include liaison offices in Brussels, Geneva and New York.

Table 3
Locally recruited staff members by grade, duty station and gender as at
31 December 2023

	Field			Headquarters			ITPOs			Offices away from headquarters ¹			Grand total		
	M	F	Total	M	F	Total	M	F	Total	M	F	Total	M	F	Total
Local core staff 100 series of staff rule															
NO-4	17	10	27				1	1	2				18	11	29
NO-3	6	4	10				1		1				7	4	11
NO-2	1		1					1	1				1	1	2
NO-1							2	1	3				2	1	3
Subtotal NO	24	14	38				4	3	7				28	17	45
G-6	4	11	15	24	53	77					1	1	28	65	93
G-5	1	16	17	33	31	64		1	1		1	1	34	49	83
G-4	6	2	8	32	16	48		3	3	1		1	39	21	60
G-3	21		21	37		37	1	2	3				59	2	61
Subtotal GS	32	29	61	126	100	226	1	6	7	1	2	3	160	137	297
Non-core 300 series of staff rule															
G-5				1	5	6							1	5	6
G-4				8	14	22							8	14	22
G-3				7	4	11							7	4	11
Subtotal 300 series				16	23	39							16	23	39

¹ Offices away from headquarters include liaison offices in Brussels, Geneva and New York.

Table 4
Total employees with staff member status by grade and gender
as of 31 December 2023

	Male	Female	Male (%)	Female (%)	Total
DG	1		100.00%	0.00%	1
D-2	3	1	75.00%	25.00%	4
D-1	11	2	84.62%	15.38%	13
P-5	39	15	72.22%	27.78%	54
P-4	40	30	57.14%	42.86%	70
P-3	28	14	66.67%	33.33%	42
P-2	2	7	22.22%	77.78%	9
P-1		1	0.00%	100.00%	1
Subtotal	124	70	63.92%	36.08%	194
G-6	28	65	30.11%	69.89%	93
G-5	35	54	39.33%	60.67%	89
G-4	47	35	57.32%	42.68%	82
G-3	66	6	91.67%	8.33%	72
GS subtotal	176	160	52.38%	47.62%	336
L-6	6	2	75.00%	25.00%	8
L-5	10	1	90.91%	9.09%	11
L-4	10	3	76.92%	23.08%	13
L-3	18	15	54.55%	45.45%	33
L-2	13	16	44.83%	55.17%	29
L-1	1	1	50.00%	50.00%	2
L subtotal	58	38	60.42%	39.58%	96
NO-4	18	11	62.07%	37.93%	29
NO-3	7	4	63.64%	36.36%	11
NO-2	1	1	50.00%	50.00%	2
NO-1	2	1	66.67%	33.33%	3
NO subtotal	28	17	62.22%	37.78%	45
Grand total	386	285	57.53%	42.47%	671

Table 5
Experts and consultants under Individual Service Agreements (ISA)
1 January to 31 December 2023

	Field			Headquarters			Offices away from headquarters ¹			Grand total
	M	F	Total	M	F	Total	M	F	Total	
International Non-Staff	208	89	297	95	141	236	7	6	13	546
Local Non-Staff	609	393	1,002	20	41	61		1	1	1,064
Grand Total	817	482	1,299	115	182	297		7	14	1,610
		Field	80.68%		Headquarters	18.45%	Offices away from headquarters¹		0.87%	

¹ Offices away from headquarters include liaison offices in Brussels, Geneva and New York.

APPENDIX K

STAFF DEVELOPMENT Status as at 31 December 2023

Learning Category/Module	Self-paced/ Facilitator-led	Total number of participants	Total trainee hours
I. Orientation for HQ and Field staff			
Staff Performance Management	Self-paced	9	9
Welcome to the UN	Self-paced	1	4
Subtotal		10	13
II. Executive Development and Management			
Extended Certificate in Leadership and Management	Self-paced	1	10.5
Logistics management: Leadership and legal knowledge workshop (LagerleiterIn mit Fuehrungsqualitaet und Rechtskenntnissen)	Self-paced	1	76
Oxford Women's Leadership Development Programme	Facilitator-led	3	360
Responsible negotiation for senior leaders	Self-paced	1	60
The Ethical Leader	Self-paced	1	6
UN Together Mentoring and Networking Programme, Learning and Development Roundtable	Facilitator-led	1	1
Women's Leadership	Self-paced	1	1
Subtotal		9	514.5
III. Technical Competencies Upgrading			
15th UN Representatives of Internal Audit Services (RIAS) Conference/52nd RIAS Conference	Facilitator-led	1	35
Audit value - Extend your contribution, enhance your brand	Facilitator-led	1	1
Budget Revision in SAP for TC Projects	Facilitator-led	69	69
Certification in Sustainable Finance (CEsFi)	Self-paced	1	120
Certified ISO 27001 ISMS Lead Implementer Training Course	Self-paced	1	21
Effective Finance and Treasury in Africa	Facilitator-led	1	9.5
Essential trainer skills	Self-paced	1	40
Establishing and efficiently managing a new accreditation Body	Self-paced	1	32
Evaluation in UNIDO	Self-paced	1	3
Fundamentals of Diplomatic Protocol	Self-paced	1	5
High performance audit teams	Self-paced	1	1
How to sell audit improvement ideas and influence managers to act	Self-paced	1	1
Impactful reporting for audit committees	Self-paced	1	1
Integrated Results and Performance Framework (IRPF)	Self-paced	103	103

Introduction to Market Systems Development Approach	Facilitator-led	1	5
Introduction to the Principles of ISO/IEC 17011:2017, Conformity assessment	Self-paced	1	40
Introductory Certificate in Public Procurement, Level 2 (CIPS)	Facilitator-led	1	110
ISO Good Standardization Practices (GSP)	Self-paced	1	17
ISO Guide 84, Guidelines for addressing climate change in standards	Self-paced	1	3
Knowledge sharing on internal oversight	Self-paced	2	14
Learning Managers Forum	Facilitator-led	1	30.5
Leveraging the Three Lines Model (3LM) for Effective Internal Controls in UNIDO	Facilitator-led	84	210
ORCA AVA	Facilitator-led	1	2
Peer Evaluation Training	Self-paced	1	21
Practical workshop on fire safety and safety in use (Praxisworkshop Brandschutz und Nutzungssicherheit)	Facilitator-led	2	16
Prince2 Agile Foundation and Practitioner	Self-paced	1	32
Project Formulation and Risk Assessment	Facilitator-led	207	310.5
Quality Assurance Framework (QAF)	Self-paced	84	84
SAP travel module improvements	Facilitator-led	160	240
Six sigma training	Self-paced	1	35
Skills for Administrative Assistants	Self-paced	1	10
Structuring and Covering the Audit Universe with a Risk Rated Audit Plan	Self-paced	1	1
TeamMate EMEA Forum 2023	Self-paced	1	5.5
The Oxford Impact Finance Innovations Programme	Facilitator-led	1	35
Toolkit for Conformity Assessment Bodies (CABs) in the process of preparing for accreditation	Self-paced	1	16
Training of National Accreditation Focal Points	Self-paced	1	16
UNDS reform webinar: "Opportunities in the new Generation of UN Joint Programmes"	Facilitator-led	100	150
UNIDO Innovation Lab Consultation Workshop	Facilitator-led	15	90
UNIDO Innovation Lab Incubator Programme	Facilitator-led	22	35
Subtotal		876	1,970
IV. Updating Methodologies for Technical Cooperation Development and Management			
Essentials of anti-corruption I: The basics	Self-paced	1	1
UNDS reform webinar: "Opportunities within the UN Development System Reform (introduction)"	Facilitator-led	47	70.5
Subtotal		48	71.5
V. Information Technology Training			
Cybersecurity Refresher	Self-paced	371	371
Cybersecurity Training for IT Administrators and Developers	Facilitator-led	27	40.5
Information Technology Infrastructure Library	Self-paced	1	32

(ITIL4) Leader: Digital and IT Strategy (preparation for exam and exam)			
ORCA Training	Facilitator-led	1	6
Study Tours and Other Capacity-Building Events – Training Session	Facilitator-led	109	163.5
UNIDO Cybersecurity Training	Self-paced	1,856	2,320
Subtotal		2,365	2,933
VI. General Competencies Upgrading			
Adaptability Assessment Debrief	Facilitator-led	13	26
Adaptability Foundation Practitioner	Facilitator-led	4	64
Adaptability Team Debrief	Facilitator-led	13	19.5
Addressing Racism	Facilitator-led	13	26
AQAI Masterclass Series	Facilitator-led	160	320
Awareness Sessions: Policy on the Protection of Personal Data	Facilitator-led	69	69
BMS Team Retreat	Facilitator-led	10	80
Boosting your Motivation	Facilitator-lead	15	30
Briefing session on new staff Performance Appraisal System (PAS)	Facilitator-led	314	471
Building Resilience (Dignity and Inclusion)	Facilitator-led	37	74
Cross-Cultural Communication	Facilitator-led	48	96
Deep Dive Session on Unlearning	Facilitator-led	13	26
Disability Inclusion Awareness	Facilitator-led	4	8
Empowering active bystanders	Facilitator-led	21	31.5
Ethics and Integrity	Self-paced	28	56
How Does UNIDO Prevent Fraud	Facilitator-led	144	216
I Know Gender	Self-paced	157	392.5
Introduction to Compliance and Risk Management	Self-paced	1	6
Introductory session on UNIDO administrative procedures for new staff and field project teams	Facilitator-led	1	3
LGBTIQ+ Inclusion	Facilitator-led	7	14
Partnership Brokers Training	Facilitator-led	1	31
Preventing Fraud and Corruption at the United Nations	Self-paced	1	3.5
Recruitment Procedures at UN Organizations	Facilitator-led	1	2
Sustainable Operation and Management of Industrial Parks	Self-paced	1	32
Team Building Intervention: IET/CTP	Facilitator-led	11	77
Team Building Intervention: IET/CTP, IET/IFI, IET/PPP	Facilitator-led	22	324.5
Team Building Intervention: IET/IFI, IET/PPP	Facilitator-led	9	18
Team Building Intervention: IET/PST	Facilitator-led	13	91
Team Retreat IET/AGR/AIB	Facilitator-led	9	144
UNSSC Leadership and Management Extended Certificate (Webinar)	Facilitator-led	88	220
Webinar on Connecting and Collaborating	Facilitator-led	160	240

Webinar with learning experts from LinkedIn Learning and UNSSC	Facilitator-led	103	154.5
Subtotal		1,491	3,366
VII. Staff Welfare			
BSAFE – Online Security Awareness Training	Self-paced	315	630
Preparing and Responding to Active Shooter Incidents	Self-paced	1	0.5
Subtotal		316	630.5
VIII. Language Training			
Inlingua Language Training	Facilitator-led	112	2,475
UNOV-UNODC Language Training	Facilitator-led	22	1,056
Subtotal		134	3,531
IX. Other			
LinkedIn Learning E-Learning Platform	Self-paced	371	845
UNSSC Blue Line	Self-paced	48	125
Subtotal		419	970
GRAND TOTAL		5,668	13,999.5

APPENDIX L

INDUSTRIAL STATISTICS

<i>Statistical publications</i>	<i>Description</i>
International Yearbook of Industrial Statistics 2023	<p>The report is UNIDO's main statistical publication. It spotlights current trends in response to various crises and explores the impact on specific regions and industries, accentuating both challenges and resilience. Additionally, the publication investigates trade, sustainability, competitiveness and other trends in the industrial landscape. A feature of the revamped Yearbook is its annually changing thematic chapter. In 2023, the focus is on the pivotal role of innovation in fostering sustainable growth within industrial sectors, aligned with UNIDO's vision of "Progress by innovation". The Yearbook is available at:</p> <p>https://stat.unido.org/content/publications/international-yearbook-of-industrial-statistics-2023</p>
World Manufacturing Production – Quarterly report for the fourth quarter of 2022 and for the first, second and third quarters of 2023	<p>This quarterly report provides statistical data on the current trends of global manufacturing with a brief analysis. It is based on country-level indices of industrial production. The report is available at:</p> <p>https://stat.unido.org/content/publications/world-manufacturing-production---quarterly-report</p>
World Manufacturing Production – Monthly infographic from October to December 2022 and from January to September 2023	<p>This monthly overview provides statistical data on the current trends in global manufacturing. The infographic is based on the available monthly indices of industrial production and is available at:</p> <p>https://stat.unido.org/content/publications/world-manufacturing-production---monthly-infographic</p>
Statistical Indicators of Inclusive and Sustainable Industrialization: Biennial Progress Report 2023	<p>This biennial report provides a comprehensive overview of global and regional trends in industrial development and progress towards Sustainable Development Goal (SDG) 9. Based on six SDG 9 industrialization indicators, for which UNIDO is the custodian agency, the report offers insights into recent developments across different country groups. The report makes use of UNIDO's SDG 9 Industry Index, a benchmarking tool covering 137 countries worldwide. Additionally, it provides a concrete evaluation of progress achieved and the prospects of achieving the Goal by 2030. This 2023 edition of the report includes a thematic chapter on SDG 9 data availability, identifying the main gaps and providing a roadmap for bridging them and completing the statistical evidence needed for accelerating progress towards the Goal. The publication is available at:</p> <p>https://stat.unido.org/content/publications/statistical-indicators-of-inclusive-and-sustainable-industrialization%253a-biennial-progress-report-2023</p>

<i>Online databases</i>	<i>Description</i>
UNIDO Industrial Statistics Databases (INDSTAT) 2023 editions:	These online statistical products contain key industrial statistics at the most detailed level of the International Standard Industrial Classification (ISIC), supported by user-friendly interfaces for metadata reference, data search, exporting and manipulation. The databases are available at: https://stat.unido.org/
INDSTAT2 at 2-digit level of ISIC revision 3	The database contains disaggregated data on the manufacturing sector. INDSTAT2 offers a unique possibility of in-depth analysis of the structural transformation of economies over time. The data are arranged at the 2-digit level of the ISIC Revision 3, which comprises 23 manufacturing sectors.
INDSTAT4 at the 3- and 4-digit level of ISIC (Revisions 3 and 4)	The database contains highly disaggregated data on the manufacturing sector for the period 1990 onwards. The data are arranged at the 3- and 4-digit level of the ISIC Revision 3 and 4 pertaining to manufacturing, which comprises more than 150 manufacturing sectors and sub-sectors.
Industrial Demand-Supply Balance (IDSB) Database at 4-digit level of ISIC	The database contains data on output and trade related items, such as imports, exports and apparent consumption. The data are arranged at the 4-digit level of the ISIC Revision 3 and 4 pertaining to the manufacturing sector, which comprises 127 manufacturing categories in Revision 3 and 137 categories in Revision 4.
Manufacturing Trade Database	The database contains aggregate data at the country, region and group level for variables related to the trade of manufactured goods. The database provides historical time series, starting with 1995 until the most recent year available, in current US dollars.
Mining & Utilities Statistics Database (MINSTAT) at the 2- and 3-digit levels of ISIC (Revisions 3 and 4)	The database contains highly disaggregated data on the mining and utilities sectors for the period 1990 onwards. The data are arranged at the 2- and 3-digit level of the ISIC Revision 3 and 4 pertaining to the mining and quarrying, and electricity, gas and water supply sectors, which comprise more than 20 mining and utilities industries and sub-industries.
National Accounts Database	The database contains aggregate data at the country, region and group level for several national accounts indicators related to industrial economic activity. The database provides a historical time series, starting with 1990 until the most recent year available, in current and constant US dollars.
Competitive Industrial Performance (CIP) Database	The database shows the CIP Index and the indicators related to the CIP index per country. The CIP index ranks about 150 countries and economies according to their performance, comprising indicators, which together benchmark the ability of countries to produce and export manufactured goods competitively.

<i>Online databases</i>	<i>Description</i>
Quarterly and monthly Index of Industrial Production (IIP) at 2-digit level of ISIC revision 4	The databases contain the IIP, which measures gross output in real terms, free from price fluctuations. The data allows the tracking of the latest industrial trends and are arranged at the 2-digit level of the ISIC Revision 4.
SDG 9 Data Platform	The database contains data for SDG 9 industry-related indicators under UNIDO's custodianship. The platform is available at: https://stat.unido.org/sdg
Data portal on latest trends	This overview platform provides statistical data on the latest industrial trends. The latest data are available at: https://stat.unido.org/latest_trends

APPENDIX M

RESULTS-BASED BUDGETING (RBB)

RESULTS INDICATORS

As of 31 January 2024

Result 1. Policies and strategies for ISID and the SDGs

<i>Results indicators</i>	<i>Result for 2022¹</i>	<i>Result for 2023²</i>	<i>Programme and budgets 2022–2023 target</i>
CPO.1: Global fora, workshops, EGM, side events organized	976	937	400
CPO.2: United Nations inter-agency mechanisms with UNIDO participation	83	91	44
CPO.3: International networks and platforms for which UNIDO is providing secretariat functions	34	27	17
NOO.1: Standard-setting processes with UNIDO participation	101	153	50
PAO.1: Industrial strategies and industrial policy documents drafted/prepared	154	215	100
PAO.2: Analytical and statistical publications produced	262	365	200
POL.1: New or revised policies adopted by policymakers	55	67	30
POL.2: New standards adopted or implemented	30	45	15
POL.3: Guidelines adopted by relevant actors	288	276	80
POR.7: Number of United Nations Country Teams with UNIDO participation	103	110	85

*Result 2. Conducive industrial ecosystems**Note: "Actors" in Result 2 refers to intermediary institutions.*

<i>Results indicators</i>	<i>Result for 2022</i>	<i>Result for 2023</i>	<i>Programme and budgets 2022–2023 target</i>
BUS.2: Actors developing new products	73	113	20
GOV.1: Institutions established or strengthened	385	642	120
GOV.2: Actors participating in enhanced collaboration settings	416	1,394	250
INV.1: Investment-ready proposals elaborated	15	18	15
INV.2: Projects or businesses financed	46	64	50
INV.3: New investments leveraged (USD)	\$866,431,164	\$320,590,115	\$200,000,000
KASA.2: Actors gaining skills or capacity	711	1,782	1,000
TEC.1: New technologies developed or adapted	18	23	20

Result 3. Innovative, inclusive and sustainable businesses

Note: "Actors" in Result 3 refers to firms, including unipersonal businesses.

<i>Results indicators</i>	<i>Result for 2022</i>	<i>Result for 2023</i>	<i>Programme and budgets 2022–2023 target</i>
BUS.1: Firms with improved management practices	6,057	13,494	1,500
BUS.2: Actors developing new products	1,353	724	1,000
BUS.3: Start-ups established	650	617	700
INV.1: Investment-ready proposals elaborated	2,129	1,479	300
INV.2: Projects or businesses financed	212	216	40
INV.3: New investments leveraged (USD)	\$ 40,840,593	\$ 24,533,414	\$ 2,000,000
KASA.2: Actors gaining skills and capacities (firms)	16,932	8,096	3,000
KASA.2: Actors gaining skills and capacities (people)	55,526	50,654	50,000
TEC.1: New technologies developed or adapted	226	300	50
TEC.2: Number of countries showing the adoption of new technologies	29	36	40
TEC.3: New technologies adopted	443	2,468	300

Result 4. Effective strategic management for results

<i>Results indicators</i>	<i>Result for 2022</i>	<i>Result for 2023</i>	<i>Programme and budgets 2022–2023 target</i>
CPO.4: Number of interventions or joint programmes with United Nations system entities	170	237	110
CPO.5: Number of interventions (project/programmes) in partnership with non-United Nations institutions	107	121	105
EIO.1: Percentage of management action plans (MAPs) and/or recommendations from internal audit and evaluations timely implemented	68	55	60%
POR.2: Breakdown of new programme/project documents meeting quality requirements at appraisal	54	61	70%
POR.3: Number (..) of ongoing projects, CPs and PCPs	708	703	750
POR.4: Percentage of programmes/projects whose quality was evaluated satisfactory at completion ³		66	90%
POR.5a: Percentage of programmes/projects per gender marker category	41	53	45%
POR.6: Transparency (as per IATI standards)	65	58	53%

Result 5. Excellence of corporate services and operations

<i>Results indicators</i>	<i>Result for 2022</i>	<i>Result for 2023</i>	<i>Programme and budgets 2022–2023 target</i>
EXP.1: Regular financial resources budget implementation rate	64	98	Budgets as approved by the General Conference
EXP.2.1: Technical cooperation delivery – Expenditures	180	226	219
FIN.1: Regular Financial Resources – Total approved gross budgets	59	93	167
FIN.2: Voluntary Contributions – Net approvals	201	232	167
FIN.3.a: Programme Support Cost recovered (%)	10	11	12
FIN.3: Programme Support Cost recovered (million per year)	EUR 20	EUR 23	EUR 19.8
HRM.1.1: UNIDO workforce composition – Core staff composition by category	571	536	As per programme and budgets 2022–2023
HRM.2.1: Core staff geographical diversity index	59	56	60–65%
HRM.2.2: UNIDO workforce geographical diversity index	81	80	75–80%
OPM.1: Procurement timeline	100	100	60%
OPM.3: ICT operational efficiency	99	94	90%

¹ Results 2022 as of 31 January 2023.

² Results 2023 as of 31 January 2024.

³ The achieved biennial value is provided in 2023.